

Alberta's Occupational Demand and Supply Outlook

2011-2021

Government of Alberta

### **Disclaimer Statement**

Alberta Human Services provides labour market information to assist both the government and the public in decision-making. Occupational demand and supply outlooks are affected by a variety of factors and will change over time. When making decisions based on projections, multiple sources of information should always be considered.

Work began on the Alberta Occupational Demand Outlook Model ten years ago. Currently, the model is able to predict occupational demand for 520 occupations for Alberta.

In 2003, work began on a counterpart model, the Alberta Occupational Supply Outlook Model, which helps provide insight into current labour market supply and possible supply and demand imbalances that may occur in the future.

Human Services continues to enhance this model's precision and encourages readers to provide advice and feedback on its usefulness and opportunities for improvements to lfs.analyst@gov.ab.ca.

### Overview

To better understand and respond to future labour market needs, Human Services has developed both the Alberta Occupational Demand and Supply Outlook Models. Figure 1 provides an overview of the two models. These models project the demand and supply for different occupations in Alberta between 2011 and 2021. By calculating imbalances between demand and supply, future occupational shortages or surpluses can be forecasted. Results from the two models help users make better decisions about developing and funding programs and policies as well as personal decisions about education, jobs and careers.

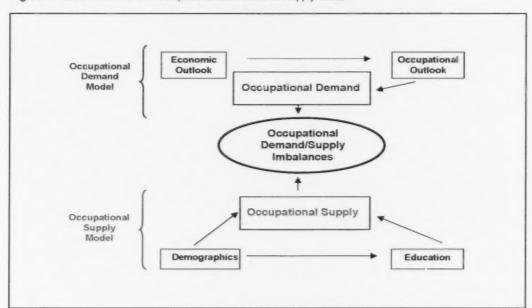


Figure 1: An Overview of the Occupational Demand and Supply Models

Each model can be broken down into sub-models, which use many data sources. The Alberta Occupational Supply Outlook Model (AOSOM) has 30 linked sub-models and over 100,000 data series. The Alberta Occupational Demand Outlook Model (AODOM) has been used for the past ten years and has proven to be reliable.

Once occupational demand and supply have been projected, the cumulative labour shortages are calculated to measure imbalances.

Over the forecast period 2011 to 2021, using both the Alberta Occupational Demand and Supply Outlook Models, potential labour imbalances for different occupations can be anticipated. It should be noted that both of these models make projections and therefore carry assumptions that may change in the future. Hence, a labour shortage or surplus may not be as severe as the models predict. For example, as occupational demand and supply conditions change, individuals may decide to enter a field of study that reflects these current conditions and more people may be attracted to the province. The results of these models are intended as indicators of where the current situation in Alberta may lead in future years.

This year's findings of the two models are provided in this report. Human Services believes that continued work on and development of the AOSOM will help to provide important information on labour market imbalances. Human Services encourages readers to provide advice and feedback on the model's usefulness, construction and results. Please see Appendices A and B for a detailed view of the model's methodology and assumptions.

### **Overall Occupational Outlook**

Over the next ten years, Alberta's labour market is projected to grow by approximately 607,000 workers at an annual average rate of 2.4%. A net increase of 492,000 workers is expected to join the labour force, as occupational supply increases at an annual rate of 1.9%. For the coming decade, Alberta could experience a labour shortage of approximately 114,000<sup>1</sup> workers. Table 1 shows more detailed information about the overall occupational outlook. The numbers in the table represent the number of workers in Alberta.

Table 1

0	verall (	Occupat	ional D	emand	and Su	oply Ou	tlook fo	r Albert	a, 2010	- 2021		
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Demand (000s)	2,016	2,071	2,123	2,176	2,232	2,294	2,360	2,415	2,472	2,522	2,568	2,623
Supply (000s)	2,157	2,196	2,241	2,288	2,337	2,392	2,449	2,496	2,543	2,580	2,611	2,650
Annual Shortage <sup>2</sup>		15,814	6,397	6,997	6,746	7,279	8,638	8,100	9,909	12,419	15,145	16,834
Cumulative Shortage		15,814	22,211	29,208	35,954	43,233	51,871	59,971	69,880	82,299	97,444	114,27

Appendices C and D list occupational demand and supply projections, along with forecasted imbalances, for 129 occupations at the 3-digit NOC-S<sup>3</sup> and 280 occupations at the 4-digit NOC-S.

Both models carry assumptions that may change in the future, therefore, these numbers are likely to change

<sup>&</sup>lt;sup>2</sup> Labour shortage = (Demand [year t+1] - Demand [year t]) - (Supply [year t+1] - Supply [year t])

<sup>&</sup>lt;sup>3</sup> NOC-S: National Occupational Classification – Statistics, link:

http://www.statcan.gc.ca/subjects-sujets/standard-norme/soc-enp/2001/noc2001-enp2001-menu-eng.htm

### Appendix A

### Alberta Occupational Demand and Supply Outlook Models' Methodologies

Figure 2 provides a detailed view of how occupational demand and supply imbalances are projected.

Two main components in the Alberta Occupational Demand Outlook Model (AODOM) are the economic and occupational components. The economic component produces an outlook of Alberta's economy. Once the performance of the economy is projected, the occupational component calculates the employment that is required to maintain the projected growth.

The Alberta Occupational Supply Outlook Model (AOSOM) makes occupational supply projections with a series of changes that begin with a demographic outlook and end with occupational supply for occupations. The model has three major components: demographic, education and replacement demand. Education has a central importance in this model because of its role in training the labour force.

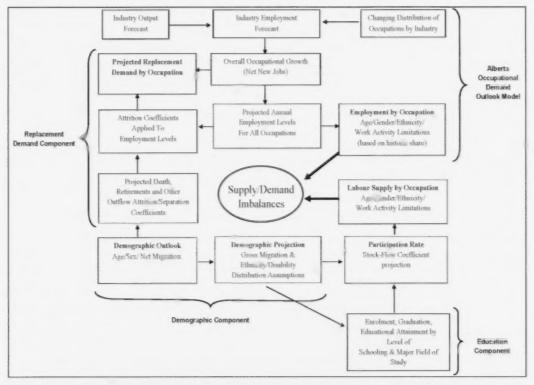


Figure 2: A Detailed View of the Alberta Occupational Supply and Demand Outlook Models

### Appendix B

### **Alberta Occupational Supply Outlook Model Assumptions**

As with all forecasts, a number of assumptions are used to derive the results. The model can utilize different assumptions to test various economic scenarios. The assumptions used to generate the results in Appendix C & D are set out below.

## Alberta's Key Economic Indicators

- The average annual<sup>1</sup> growth rate for the Gross Domestic Product (GDP) is 3.1%.
- The average annual unemployment rate is 4.7%.
- The average annual employment growth rate is 1.6%.
- The average annual participation rate is 72.2%.

### **Demographic Component**

 Population levels by age and gender groups are determined by a detailed population projection by single year age cohorts. Total population averages 1.6% growth over 2011 - 2021.

### Migration

- The level of in-migration equals the projected net-migration plus the assumed out-migration.
- Age and gender distributions for in-migration and out-migration are determined by the historic age and gender distribution for net migration.
- Future immigrants by education type will experience similar occupational outcomes as existing residents of Alberta.

### **Aboriginals**

 The Alberta aboriginal population's age specific birth and death rates are the same as the Canadian aboriginal population's rates.

#### **Visible Minorities**

- The visible minorities' age/gender birth and death rates are equal to the Alberta general population's birth and death rates.
- The visible minorities' less than 15 years old age groups (less than 1, 1-3, 4-9, 10-15 years) are assumed to have the same distributions as the Alberta younger age groups.

<sup>&</sup>lt;sup>1</sup> The average annual data is for the period 2011 - 2021

## Appendix B

## **Demographic Component (Cont.)**

#### **Activity Limitations**

 To calculate the number of people with activity limitations, a share approach by age and gender was used.<sup>2</sup>

### **Education Component**

### **Enrolment & Graduation**

- The number of people who attend school is calculated as a share of the total number in that age or gender group. This proportion is based on historic shares.
- The secondary school enrolment rates for males and females over the forecast follow the historic trends from 2004-2005 to 2009-2010.
- Enrolment rates for post-secondary institutions over the forecast follow the historic trends from 2002 to 2009.
- Graduation rates are determined by level of schooling, field of study, age and gender. Graduation rates are calculated as a share of those who could potentially graduate and are kept constant over the forecast period.
- The overall number of university, college, vocational and trades graduates is determined by applying the graduate rate to the different age groups who are enrolled in that institution and could potentially graduate.
- Drop out rates and mature student rates are used for the different fields of study and level of schooling.
- Migration rates by educational attainment are allowed to adjust to reflect relative demand conditions in Alberta.

#### **Educational Attainment**

- To calculate the number of people with university, college, vocational and trades, and high school education, a stock-flow approach<sup>3</sup> is used.
- Those with less than a high school education are determined to be those not already accounted for in other educational attainment categories.

The proportion at time t

Is Multiplied by the Projected Alberta Population for time t+1

Activity Limitations
Alberta Population

X Alberta Population Projection t+1

Activity Limitations t x Alberta Population Projection t+1

People Leaving Number of Number of Recent people with people with Group due to plus Graduates of minus College/Trades College/Trades death, College/Trades t+1 Training retirement, etc. t+1 Training 1+1

<sup>&</sup>lt;sup>2</sup> <u>Share Approach:</u> A method to estimate the future number of people in a group of interest. The proportion of the group of interest to the general population is applied to the forecasted general population estimates to find the predicted group of interest's population. **Example:**To find the projected number of

<sup>&</sup>lt;sup>3</sup> <u>Stock-Flow Approach:</u> A method in estimating the future population of people in a group of interest. To find the forecasted population, the population from the previous year is adjusted to add those expected to enter that group and subtract those that are expected to leave that group. **Example:** 

### Appendix B

## **Education Component (Cont.)**

### **Educational Attainment (Cont.)**

- Less than high school educational attainment is adjusted to reflect the estimated portion of mature students in post-secondary institutions that do not have a high school diploma. High school educational attainment is also adjusted to subtract recent graduates from university, college and vocational and trades.
- The overall enrolment rate for mature students is used for all age groups within the mature student category.
- To project educational attainment by field of study, the historic relative enrolment rate for each age and sex cohort is maintained over the projection period.
- The share of new graduates by field of study for each age, sex group is constant over time.
- Educational attainment is based on the new graduate forecast plus net inflows from migration less deaths.

## Replacement Demand Component

- Retirement rates are derived from Alberta Labour Force Survey (LFS) data, at a fairly aggregate occupational level.
- Retirement by occupation uses the age distribution in that occupation given by the census. As people working in a specific occupation enter older age cohorts a larger share will retire. Age specific retirement rates rise over time to the longterm trend toward falling median retirement ages.
- Other labour force separation rates are derived from the Alberta LFS data at the major group level of aggregation. These separation rates are kept constant over the forecast period.
- Emigration, out-migration and death rates are assumed to be the same for those employed as the general population for a particular age/gender group.

## **Occupational Component**

- Potential occupational supply is determined over the historical period by the historical distribution of occupation by educational attainment—four levels of schooling and 46 post-secondary fields of study.
- The estimated number of individuals by occupation, age and gender is scaled up to ensure that, in general, the relative balance between labour supply and demand in 2006 is maintained.
- Over the forecast period, the distribution of occupation by educational attainment will adjust to changes in relative occupation to educational demand at a pace that is consistent with differences in occupational separation rates.
- Potential occupational supply is translated into actual occupational supply by using historic participation rates by occupation. Over the forecast period, occupational participation rates adjust to reflect changes in relative occupational demand.

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
All Occupations											
Demand Projection (000s)	2,070,703	2,122,603	2,176,204	2,232,004	2,294,004	2,359,605	2,414,705	2,471,505	2,521,506	2,567,706	2,622,806
Supply Projection (000s)	2,195,912	2,241,415	2,288,019	2,337,073	2,391,794	2,448,757	2,495,757	2,542,648	2,580,023	2,611,285	2,649,551
Cumulative Shortage*	15,814	22,211	29,208	35,955	43,233	51,871	59,972	69,881	82,506	97,444	114,278
A01 - Legislators and senior man	-										
Demand Projection	10,597	10,997	11,297	11,497	11,797	12,197	12,397	12,897	13,097	13,297	13,497
Supply Projection	10,712	11,094	11,344	11,511	11,764	12,051	12,221	12,676	12,807	12,934	13,051
Cumulative Shortage*	-13	4	54	88	134	248	277	322	391	464	547
A11 - Administrative services ma	nagers										
Demand Projection	11,200	11,700	11,900	12,300	12,500	12,800	13,300	13,500	13,900	14,000	14,300
Supply Projection	11,412	11,865	12,044	12,365	12,547	12,810	13,234	13,348	13,651	13,645	13,826
Cumulative Shortage*	-12	36	56	135	153	190	266	352	449	556	674
A12 - Managers in engineering, a	rchitecture, sci	ence and info	ormation sys	tems							
Demand Projection	9,096	9,296	9,496	9,696	9,995	10,095	10,495	10,695	10,895	11,095	11,395
Supply Projection	9,103	9,302	9,471	9,632	9,891	9,939	10,262	10,374	10,480	10,578	10,765
Cumulative Shortage*	-5	-4	27	66	107	159	236	323	417	519	632
A13 - Sales, marketing and adver	tising manager	S									
Demand Projection	9,902	10,202	10,502	10,702	11,002	11,402	11,702	12,003	12,203	12,503	12,803
Supply Projection	10,205	10,481	10,745	10,939	11,198	11,534	11,764	11,989	12,107	12,320	12,526
Cumulative Shortage*	-4	21	57	63	104	167	238	313	395	482	576
A14 - Facility operation and main	tenance manag	ers **									
Demand Projection	4,098	4,198	4,298	4,398	4,598	4,698	4,797	4,897	4,997	5,097	5,197
Supply Projection	4,386	4,453	4,512	4,567	4,675	4,748	4,801	4,849	4,882	4,894	4,882
Cumulative Shortage*	213	246	287	332	424	450	497	550	617	705	817
A21 - Managers in retail trade											
Demand Projection	37,800	39,000	39,900	40,900	42,400	43,800	45,000	46,300	47,200	48,500	50,000
Supply Projection	38,868	40,053	40,867	41,769	43,038	44,134	45,161	46,278	46,891	47,599	48,313
Cumulative Shortage*	32	47	133	231	462	766	939	1,122	1,409	2,001	2,787
A22 - Managers in food service a	nd accommoda	tion	-							11.0 - 15.0 - 10.0 - 10.0 - 1	
Demand Projection	20,500	21,200	22,000	22,900	23,800	24,800	25,400	26,000	26,700	27,400	28,000
Supply Projection	20,900	21,538	22,263	23,142	23,980	24,919	25,446	25,964	26,566	27,148	27,602
Cumulative Shortage*	100	162	237	258	320	381	454	537	634	752	898
A30 - Managers in financial and	business service	es									
Demand Projection	8,200	8,300	8,700	8,800	9,000	9,200	9,400	9,600	9,900	9,900	10,300
Supply Projection	8,568	8,654	8,899	8,970	9,122	9,301	9,479	9,654	9,923	9,886	10,242
Cumulative Shortage*	32	46	202	230	278	300	321	347	377	414	458

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative supply Surplus it negative supply Surplus supply

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
A32 - Managers in health, educatio	n, social and co	ommunity se	rvices								
Demand Projection	11,102	11,402	11,802	12,102	12,402	12,902	13,202	13,502	13,803	14,103	14,403
Supply Projection	11,298	11,595	11,989	12,281	12,555	13,035	13,325	13,601	13,873	14,139	14,399
Cumulative Shortage*	3	6	13	20	46	66	76	100	129	163	203
A33 - Managers in public administr	ration **								-		
Demand Projection	2,598	2,698	2,698	2,698	2,798	2,798	2,998	2,998	3,098	3,198	3,298
Supply Projection	2,595	2,692	2,687	2,682	2,772	2,760	2,946	2,917	2,983	3,044	3,097
Cumulative Shortage*	4	7	13	18	28	39	53	82	117	155	202
A36 - Managers in other services *	*										
Demand Projection	1,700	1,800	1,800	1,800	1,900	2,000	2,000	2,100	2,100	2,200	2,200
Supply Projection	1,863	1,951	1,948	1,942	2,043	2,142	2,140	2,244	2,239	2,291	2,271
Cumulative Shortage*	-40	-28	-25	-19	-20	-19	-17	-21	-16	32	52
A37 - Managers in construction an	d transportation	n									
Demand Projection	29,500	30,100	31,100	32,000	32,900	33,800	34,200	34,800	35,200	35,100	35,500
Supply Projection	30,111	30,700	31,609	32,419	33,204	33,916	34,232	34,843	35,163	34,956	35,213
Cumulative Shortage*	-11	1	91	181	296	484	568	557	638	745	887
A38 - Managers in primary product	tion (except agr	iculture) **									
Demand Projection	4,500	4,600	4,700	4,800	4,900	5,100	5,200	5,400	5,500	5,600	5,600
Supply Projection	4,497	4,560	4,643	4,708	4,776	4,907	4,968	5,103	5,127	5,147	5,069
Cumulative Shortage <sup>e</sup>	4	40	57	92	124	193	232	297	373	453	531
A39 - Managers in manufacturing a	and utilities										
Demand Projection	6,602	6,902	7,002	7,202	7,302	7,503	7,703	7,803	8,103	8,203	8,303
Supply Projection	6,916	7,199	7,290	7,474	7,559	7,741	7,899	7,949	8,198	8,237	8,269
Cumulative Shortage*	-15	2	12	27	43	61	103	153	204	265	333
B01 - Auditors, accountants and in	vestment profe	ssionals									
Demand Projection	40,098	41,098	42,198	43,198	44,198	45,298	46,298	47,398	48,397	49,297	50,397
Supply Projection	40,940	41,878	42,939	43,890	44,853	45,935	46,900	47,937	48,816	49,534	50,394
Cumulative Shortage*	259	321	359	408	446	464	498	561	682	864	1,105
B02 - Human resources and busine	ess service pro	fessionals									
Demand Projection	21,104	21,704	22,204	22,704	23,205	23,805	24,305	24,905	25,505	26,005	26,605
Supply Projection	21,774	22,373	22,852	23,306	23,730	24,184	24,664	25,207	25,722	26,121	26,590
Cumulative Shortage*	28	29	51	97	173	319	339	396	481	583	713
B11 - Finance and insurance admir	nistrative occup	oations									
Demand Projection	38,498	39,598	40,498	41,498	42,598	43,598	44,598	45,597	46,497	47,197	48,297
Supply Projection	39,326	40,370	41,207	42,081	43,002	43,901	44,803	45,700	46,492	47,074	48,005
Cumulative Shortage*	173	229	292	417	596	698	796	898	1,007	1,125	1,294

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

 $<sup>^{\</sup>bullet\bullet}$  Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
B21 - Secretaries, recorders and tr	anscriptionists										
Demand Projection	14,502	14,702	15,202	15,502	15,902	16,302	16,802	17,202	17,503	17,803	18,303
Supply Projection	15,116	15,318	15,828	16,133	16,542	16,951	17,454	17,848	18,125	18,392	18,850
Cumulative Shortage*	-15	-17	-27	-32	-40	-50	-53	-46	-23	10	51
B31 - Administrative and regulator	y occupations										
Dernand Projection	54694	56394	57593	58993	60493	62193	63693	64993	66492	67692	68992
Supply Projection	55868	57466	58573	59760	61260	62750	64121	65269	66597	67600	68664
Cumulative Shortage*	429	531	623	836	837	1,046	1,174	1,326	1,499	1,695	1,931
B41 - Clerical supervisors											
Demand Projection	18696	19296	19696	20295	20695	21195	21795	22195	22695	23095	23695
Supply Projection	19102	19695	20084	20672	21059	21543	22122	22484	22926	23258	23771
Cumulative Shortage*	-4	3	14	25	39	54	75	113	171	238	326
B51 - Clerical occupations, general	office skills										
Demand Projection	31602	32202	33102	34002	34902	35802	36702	37603	38303	39103	40103
Supply Projection	32926	33520	34355	35219	36083	36896	37690	38302	38621	38763	38862
Cumulative Shortage*	575	581	646	682	718	806	911	1,199	1,581	2,239	3,140
B52 - Office equipment operators											
Demand Projection	7702	7902	8102	8202	8402	8702	8902	9102	9302	9502	9702
Supply Projection	8151	8258	8382	8478	8611	8768	8931	9084	9224	9355	9468
Cumulative Shortage*	50	143	219	223	291	434	470	517	577	647	734
B53 - Finance and insurance clerks	3										
Demand Projection	46100	47400	48600	49700	51000	52400	53500	54900	55800	56900	58000
Supply Projection	47764	49088	50306	51420	52732	54028	55032	56044	56417	56965	57450
Cumulative Shortage*	136	112	94	80	68	172	268	656	1,183	1,735	2,350
B54 - Administrative support clerks	s										
Demand Projection	32402	33302	34202	35002	36002	36902	37702	38702	39403	40203	41003
Supply Projection	32842	33746	34652	35458	36464	37362	38143	39080	39700	40406	41086
Cumulative Shortage*	60	56	50	44	37	40	58	122	201	296	416
B55 - Library, correspondence and	related informa	tion clerks									
Demand Projection	16300	16800	17100	17500	18100	18600	19100	19500	19900	20400	20900
Supply Projection	17505	17924	18168	18532	19052	19420	19676	19817	19940	20150	20331
Cumulative Shortage*	95	176	232	268	348	480	724	983	1,260	1,550	1,869
B56 - Mail and message distributio	n occupations										
Demand Projection	10902	11102	11402	11502	11802	12102	12302	12602	12902	13103	13403
Supply Projection	11190	11330	11586	11682	11949	12191	12367	12639	12904	13063	13305
Cumulative Shortage*	111	171	215	219	253	311	334	363	398	439	497

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
B57 - Recording, scheduling and	distributing occu	pations									
Demand Projection	31300	32100	32900	33700	34600	35400	36500	37400	38200	39000	39900
Supply Projection	33212	33817	34445	35054	35744	36421	37232	37784	38206	38596	39050
Cumulative Shortage*	188	383	555	746	956	1,079	1,368	1,716	2,094	2,504	2,950
C01 - Physical science profession	nals										
Demand Projection	7100	7300	7400	7500	7800	7900	8100	8400	8500	8600	8800
Supply Projection	7371	7519	7570	7632	7881	7966	8139	8406	8467	8524	8669
Cumulative Shortage*	130	182	230	268	320	334	362	394	433	476	531
C02 - Life science professionals '	*										
Demand Projection	2198	2198	2198	2298	2398	2398	2598	2598	2598	2697	2697
Supply Projection	2198	2198	2198	2298	2374	2370	2534	2498	2456	2492	2430
Cumulative Shortage*	1	1	1	1	24	29	65	100	143	206	269
C03 -Civil, mechanical, electrical	and chemical en	gineers									
Demand Projection	21598	22298	22698	23198	23598	24298	24798	25397	25797	26297	26997
Supply Projection	22436	22965	23350	23736	24048	24600	24983	25446	25690	26009	26514
Cumulative Shortage*	63	234	249	363	450	599	715	853	1,009	1,189	1,385
C04 - Other engineers											
Demand Projection	22102	22802	23102	23702	24302	24902	25603	26203	26903	27503	28003
Supply Projection	22625	23327	23588	24134	24687	25206	25794	26260	26815	27232	27539
Cumulative Shortage*	76	74	113	167	215	296	407	542	686	869	1,063
C05 - Architects, urban planners	and land surveyo	ors **	7.7.4.								
Demand Projection	4804	4804	5005	5005	5105	5305	5405	5505	5605	5705	5905
Supply Projection	4945	4937	5087	5067	5163	5312	5381	5448	5514	5576	5703
Cumulative Shortage*	58	66	116	135	140	191	222	255	289	328	400
C07 - Computer and information :	systems professi	onals									
Demand Projection	38996	40096	40896	41995	42895	44195	45095	46195	47095	48095	49195
Supply Projection	39581	40652	41401	42388	43231	44230	45045	46006	46761	47561	48431
Cumulative Shortage*	317	346	396	509	567	867	952	1,091	1,236	1,435	1,666
C11 ~ Technical occupations in pl	nysical sciences										
Demand Projection	7302	7502	7602	7802	8003	8103	8403	8603	8703	8903	9103
Supply Projection	7852	7952	8007	8105	8186	8281	8487	8558	8507	8542	8557
Cumulative Shortage*	250	350	394	497	616	621	714	844	995	1,160	1,345
C12 - Technical occupations in lif	e sciences **										
Demand Projection	4202	4202	4302	4602	4702	4702	4803	4803	5003	5003	5103
Supply Projection	4287	4285	4373	4661	4726	4717	4798	4770	4915	4857	4893
Cumulative Shortage*	14	16	28	41	75	85	103	132	187	244	308

<sup>\*</sup> Supply Shortage if positive supply Surplus if negative supply Surplus it negative supply Surplus supply Surpl

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
C13 - Technical occupations in civi	il, mechanical a	nd industria	l engineering	)							
Demand Projection	7200	7400	7600	7800	7900	8100	8300	8500	8700	8700	8900
Supply Projection	7274	7443	7607	7778	7861	8014	8169	8310	8449	8386	8507
Cumulative Shortage*	26	57	93	123	139	186	231	290	351	414	493
C14 - Technical occupations in ele	ctronics and ele	ectrical engi	neering								
Demand Projection	14402	14902	15302	15602	16002	16503	16803	17303	17603	18003	18403
Supply Projection	14772	15218	15567	15813	16164	16607	16861	17270	17466	17755	18036
Cumulative Shortage*	29	83	135	189	238	295	341	432	535	647	766
C15 - Technical occupations in arc	hitecture, drafti	ng and surv	eying								
Demand Projection	9502	9802	10102	10302	10502	10602	11002	11202	11402	11603	12003
Supply Projection	9928	10114	10307	10464	10610	10694	11035	11144	11248	11340	11535
Cumulative Shortage*	74	187	294	337	391	408	466	557	653	762	966
C16 - Other technical inspectors ar	nd regulatory of	fficers									
Demand Projection	10,196	10,496	10,596	10,896	11,195	11,495	11,695	11,895	12,295	12,395	12,695
Supply Projection	10,571	10,857	10,950	11,232	11,493	11,767	11,931	12,087	12,440	12,485	12,721
Cumulative Shortage*	127	141	148	166	204	231	267	310	357	412	476
C17 - Transportation officers and c	controllers **										
Demand Projection	3,000	3,000	3,100	3,100	3,200	3,300	3,300	3,400	3,400	3,500	3,500
Supply Projection	3,000	3,000	3,099	3,099	3,170	3,268	3,267	3,362	3,354	3,444	3,431
Cumulative Shortage*	0	0	1	1	30	32	33	39	46	56	69
C18 - Technical occupations in cor	nputer and info	rmation syst	tems								
Demand Projection	10,200	10,500	10,700	10,900	11,300	11,500	11,800	12,200	12,500	12,700	13,000
Supply Projection	10,711	10,958	11,070	11,144	11,439	11,589	11,841	12,129	12,299	12,301	12,368
Cumulative Shortage*	-11	42	130	257	361	411	459	571	701	899	1,132
D01 - Physicians, dentists and vete	erinarians										
Demand Projection	10,800	10,800	10,900	11,300	11,500	11,900	12,200	12,400	12,900	13,000	13,400
Supply Projection	10,800	10,799	10,840	11,118	11,195	11,463	11,536	11,489	11,667	11,447	11,419
Cumulative Shortage*	100	101	160	282	405	538	764	1,011	1,333	1,653	2,081
D03 - Pharmacists, dietitians and n	nutritionists **										
Demand Projection	2,298	2,398	2,398	2,398	2,598	2,698	2,698	2,798	2,798	2,998	2,998
Supply Projection	2,302	2,402	2,400	2,399	2,598	2,695	2,690	2,732	2,668	2,785	2,703
Cumulative Shortage*	-3	-2	-1	0	1	4	8	67	130	214	295
D04 - Therapy and assessment pro	ofessionals										
Demand Projection	7,004	6,904	7,004	7,304	7,404	7,604	7,804	8,104	8,304	8,505	8,605
Supply Projection	7,089	6,972	7,057	7,340	7,420	7,569	7,718	7,910	7,939	7,906	7,763
Cumulative Shortage*	13	29	45	61	82	133	184	292	463	697	939

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

 $<sup>^{\</sup>star\star}$  Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
D11 - Nurse supervisors and regist	tered nurses										
Demand Projection	36,502	36,302	36,902	37,702	38,702	39,902	41,002	42,102	43,002	43,902	44,902
Supply Projection	36,796	36,592	36,925	37,533	38,313	39,027	39,541	39,983	40,164	40,301	40,462
Cumulative Shortage*	-195	-191	77	268	488	974	1,560	2,218	2,938	3,701	4,540
D21 - Medical technologists and te	chnicians (exce	ept dental he	alth)								
Demand Projection	11,302	11,302	11,402	11,902	12,102	12,602	12,802	13,102	13,302	13,802	14,103
Supply Projection	11,264	11,235	11,312	11,755	11,934	12,336	12,491	12,748	12,879	13,249	13,398
Cumulative Shortage*	37	66	89	147	167	266	311	354	422	553	703
D22 - Technical occupations in der	ntal health care	**									
Demand Projection	3,198	3,198	3,298	3,398	3,498	3,598	3,598	3,798	3,798	3,898	3,998
Supply Projection	3,284	3,270	3,369	3,468	3,560	3,639	3,633	3,791	3,739	3,783	3,812
Cumulative Shortage*	15	29	30	31	39	60	66	108	159	215	286
D23 - Other technical occupations	in health care (	except denta	al)								
Demand Projection	15,098	15,198	15,398	15,798	16,098	16,698	17,098	17,598	17,998	18,398	18,797
Supply Projection	15,457	15,508	15,687	16,024	16,256	16,870	17,250	17,598	17,802	17,979	18,144
Cumulative Shortage*	42	91	112	175	243	229	249	401	597	819	1,054
D31 - Assisting occupations in sup	port of health s	services									
Demand Projection	33,600	33,700	34,300	35,100	36,100	37,200	38,300	39,100	40,100	41,100	41,900
Supply Projection	34,342	34,347	34,702	35,268	36,076	36,861	37,802	38,419	39,191	39,900	40,378
Cumulative Shortage*	58	153	398	632	824	1,139	1,298	1,481	1,709	2,000	2,322
E01 - Judges, lawyers and Quebec	notaries **										
Demand Projection	7,000	7,200	7,300	7,500	7,600	7,800	8,000	8,100	8,400	8,600	8,800
Supply Projection	7,093	7,293	7,393	7,592	7,691	7,892	8,090	8,181	8,469	8,651	8,826
Cumulative Shortage*	7	7	7	8	9	8	11	19	31	49	74
E02 - Psychologists, social worker	s, counsellors,	clergy and p	robation offi	cers							
Demand Projection	14,004	14,204	14,604	14,904	15,504	15,904	16,405	16,805	17,305	17,605	18,005
Supply Projection	14,241	14,446	14,850	15,153	15,696	16,059	16,539	16,923	17,406	17,665	18,022
Cumulative Shortage*	61	56	52	49	106	144	164	180	197	238	281
E03 - Policy and program officers,	researchers an	d consultant	s								
Demand Projection	23,200	24,000	24,500	25,100	25,700	26,400	27,000	27,700	28,300	28,900	29,500
Supply Projection	23,580	24,389	24,893	25,490	26,085	26,774	27,356	28,032	28,599	29,159	29,710
Cumulative Shortage*	20	12	7	10	15	26	44	68	101	141	190
E11 - University professors and as	sistants										
Demand Projection	16,198	16,998	17,598	18,198	18,798	19,397	19,997	20,397	20,797	21,197	21,497
Supply Projection	16,174	16,946	17,527	18,106	18,686	19,261	19,833	20,204	20,570	20,935	21,197
Cumulative Shortage*	25	52	71	93	113	138	166	195	228	264	301

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
E12 - College and other vocational	instructors										
Demand Projection	11,202	11,702	12,002	12,402	12,802	13,203	13,603	13,903	14,203	14,403	14,703
Supply Projection	11,265	11,754	12,040	12,427	12,810	13,192	13,574	13,856	14,135	14,313	14,588
Cumulative Shortage*	36	48	61	75	92	109	127	146	167	189	214
E13 - Secondary and elementary se	chool teachers	and education	onal counsel	lors							
Demand Projection	43,700	45,900	47,200	49,100	50,600	52,300	53,900	55,000	56,000	57,100	58,100
Supply Projection	44,995	47,157	48,396	50,134	51,562	53,191	54,659	55,607	56,421	57,315	58,072
Cumulative Shortage*	5	43	104	266	338	409	541	694	879	1,085	1,328
E21 - Paralegals, social services ar	nd occupations	in education	and religion	n, n.ë.c. *** (*	**)						
Demand Projection	46,396	46,796	47,696	49,096	50,295	51,795	53,095	54,295	55,695	56,995	57,995
Supply Projection	47,616	48,012	48,864	50,223	51,350	52,729	53,904	54,943	56,171	57,276	58,055
Cumulative Shortage*	-18	-14	34	74	147	268	394	555	726	921	1,142
F01 - Librarians, archivists, conser	vators and cur	ators **		and the state of t							
Demand Projection	1,100	1,100	1,100	1,100	1,200	1,200	1,200	1,300	1,400	1,500	1,500
Supply Projection	1,171	1,160	1,143	1,133	1,224	1,213	1,202	1,288	1,372	1,450	1,427
Cumulative Shortage*	29	40	57	67	76	87	98	112	128	150	173
F02 - Writing, translating and publi	c relations prof	fessionals									
Demand Projection	9,800	10,000	10,400	10,600	10,800	11,200	11,400	11,800	12,000	12,300	12,500
Supply Projection	9,805	9,998	10,388	10,577	10,767	11,137	11,311	11,650	11,785	12,011	12,118
Cumulative Shortage*	-5	2	12	23	33	63	89	150	215	289	382
F03 - Creative and performing artis	its										
Demand Projection	8,502	8,802	9,102	9,402	9,703	10,103	10,403	10,703	10,803	11,103	11,403
Supply Projection	8,714	8,982	9,256	9,525	9,799	10,129	10,394	10,648	10,689	10,924	11,148
Cumulative Shortage*	-12	19	45	77	102	173	207	254	313	378	454
F11 - Technical occupations in libr	aries, archives,	museums a	nd art galleri	es **							
Demand Projection	2,100	2,100	2,200	2,200	2,400	2,400	2,500	2,600	2,600	2,600	2,700
Supply Projection	2,202	2,185	2,266	2,247	2,432	2,413	2,498	2,580	2,561	2,540	2,614
Cumulative Shortage*	98	115	134	153	168	187	202	220	239	260	286
F12 - Photographers, graphic arts	technicians and	d technical a	nd co-ordina	ting occupa	tions in moti	on pictures,	broadcastin	g and the pe	rforming art	s **	
Demand Projection	3,600	3,600	3,600	3,700	4,100	4,200	4,300	4,300	4,400	4,500	4,700
Supply Projection	3,708	3,705	3,701	3,799	4,174	4,255	4,333	4,307	4,378	4,447	4,606
Cumulative Shortage*	-8	-5	-1	1	26	45	67	93	122	153	194
F14 - Creative designers and crafts	spersons										
Demand Projection	11,695	11,995	12,095	12,495	12,795	13,095	13,495	13,695	14,095	14,195	14,694
Supply Projection	11,965	12,235	12,297	12,653	12,904	13,157	13,508	13,646	13,971	13,985	14,345
Cumulative Shortage*	33	62	101	145	193	240	289	351	426	512	652

\* Supply Shortage if positive Supply Surplus if negative \*\* Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

f negative \*\*\* Not elsewhere classified

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
F15 - Athletes, coaches, referees a	nd related occu	pations									
Demand Projection	10,200	10,400	10,700	11,000	11,300	11,700	12,000	12,400	12,700	13,000	13,200
Supply Projection	11,213	11,300	11,470	11,633	11,832	12,057	12,279	12,584	12,776	12,960	13,028
Cumulative Shortage*	-13	100	230	367	468	643	722	816	924	1,040	1,173
G01 - Sales and service supervisor	rs										
Demand Projection	35,300	36,300	37,500	38,600	39,700	41,100	42,300	43,400	44,300	45,500	46,800
Supply Projection	36,067	37,008	38,155	39,209	40,268	41,519	42,681	43,718	44,525	45,602	46,705
Cumulative Shortage*	433	493	545	591	632	782	819	882	975	1,098	1,295
G11 - Sales representatives, whole	sale trade										
Demand Projection	26,202	27,002	27,602	28,302	29,202	30,102	31,002	31,803	32,503	33,303	34,303
Supply Projection	27,303	28,060	28,588	29,213	30,041	30,875	31,692	32,369	32,913	33,547	34,357
Cumulative Shortage*	98	141	213	288	360	426	509	632	789	954	1,145
G12 - Technical sales specialists, v	wholesale trade										
Demand Projection	14,500	14,900	15,200	15,600	16,100	16,600	17,000	17,500	17,900	18,300	18,800
Supply Projection	14,886	15,275	15,564	15,928	16,380	16,862	17,241	17,713	18,065	18,405	18,829
Cumulative Shortage*	114	125	136	172	221	239	259	287	335	395	471
G13 - Insurance and real estate sal	es occupations	and buyers									
Demand Projection	21,198	21,798	22,298	22,898	23,598	24,098	24,698	25,198	25,697	26,197	26,797
Supply Projection	21,392	21,992	22,491	23,085	23,778	24,269	24,858	25,334	25,797	26,256	26,800
Cumulative Shortage*	7	7	8	14	20	30	40	65	101	143	198
G21 - Retail salespersons and sale	s clerks										
Demand Projection	70,898	72,998	74,698	76,698	79,298	81,898	84,198	86,597	88,397	90,697	93,597
Supply Projection	76,318	78,085	79,621	81,346	83,237	85,136	86,970	88,789	89,847	91,328	93,284
Cumulative Shortage*	-19	314	478	753	1,462	2,162	2,629	3,209	3,952	4,770	5,714
G31 - Cashiers								****			
Demand Projection	35,500	36,600	37,600	38,700	40,100	41,500	42,600	43,900	44,800	46,000	47,500
Supply Projection	38,693	39,239	39,963	40,843	41,910	42,896	43,829	44,913	45,564	46,473	47,646
Cumulative Shortage*	8	561	837	1,058	1,390	1,805	1,971	2,187	2,436	2,727	3,054
G41 - Chefs and cooks											
Demand Projection	26,004	26,604	27,604	28,905	30,005	31,105	31,805	32,705	33,505	34,205	35,206
Supply Projection	28,022	28,466	29,319	30,462	31,406	32,317	32,823	33,515	34,079	34,525	35,238
Cumulative Shortage*	-20	137	283	441	596	786	981	1,188	1,424	1,679	1,966
G51 - Occupations in food and bev	erage service										
Demand Projection	32,500	33,500	34,900	36,400	37,800	39,300	40,400	41,400	42,400	43,500	44,600
Supply Projection	34,347	35,238	36,437	37,718	38,879	40,218	41,189	42,028	42,846	43,743	44,600
Cumulative Shortage*	53	162	363	583	821	982	1,112	1,272	1,454	1,657	1,900

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
G61 - Police officers and firefighte	rs										
Demand Projection	10,696	10,896	11,196	11,496	11,696	11,995	12,395	12,695	12,895	13,195	13,595
Supply Projection	10,711	10,908	11,206	11,503	11,699	11,995	12,382	12,663	12,837	13,106	13,459
Cumulative Shortage*	-13	-11	-8	-5	-1	2	15	35	61	91	138
G62 - Other occupations in protect	ive service **										
Demand Projection	6,200	6,300	6,400	6,600	6,800	7,100	7,100	7,400	7,500	7,800	7,800
Supply Projection	6,200	6,299	6,396	6,592	6,786	7,079	7,070	7,360	7,449	7,735	7,720
Cumulative Shortage*	0	1	4	8	14	21	30	40	51	65	81
G63 - Security guards and related	occupations										
Demand Projection	7,700	7,900	8,100	8,300	8,400	8,600	8,800	9,000	9,200	9,400	9,700
Supply Projection	8,498	8,646	8,774	8,895	8,941	9,086	9,229	9,365	9,492	9,612	9,821
Cumulative Shortage*	602	654	726	805	860	914	971	1,035	1,108	1,189	1,279
G71 - Occupations in travel and ac	commodation										
Demand Projection	10,902	11,302	11,502	11,902	12,302	12,602	13,003	13,303	13,503	13,903	14,203
Supply Projection	11,208	11,589	11,748	12,124	12,501	12,774	13,156	13,431	13,597	13,958	14,205
Cumulative Shortage*	-7	12	53	77	101	128	145	171	205	243	297
G72 - Tour and recreational guides	and casino oc	cupations **									
Demand Projection	3,300	3,300	3,400	3,500	3,600	3,800	3,900	4,100	4,200	4,300	4,400
Supply Projection	3,397	3,393	3,493	3,591	3,689	3,888	3,984	4,179	4,271	4,362	4,449
Cumulative Shortage*	3	7	7	9	11	13	16	21	30	38	51
G73 - Other occupations in travel,	accommodation	n, amusemer	nt and recrea	tion							
Demand Projection	7,500	7,700	8,000	8,200	8,500	8,800	9,000	9,200	9,500	9,700	9,900
Supply Projection	8,005	8,168	8,416	8,578	8,823	9,080	9,264	9,442	9,720	9,893	10,062
Cumulative Shortage*	295	333	384	422	477	520	536	558	580	608	638
G81 - Childcare and home support	workers										
Demand Projection	29,998	31,098	31,898	32,898	33,898	34,998	35,998	36,797	37,597	38,297	38,997
Supply Projection	31,574	32,688	33,488	34,472	35,446	36,505	37,441	38,143	38,825	39,396	39,950
Cumulative Shortage*	25	11	11	26	52	94	158	255	374	502	648
G91 - Technical occupations in per	sonal service										
Demand Projection	10,602	10,802	11,102	11,402	11,802	12,202	12,602	13,003	13,303	13,703	14,103
Supply Projection	10,697	10,894	11,193	11,492	11,885	12,284	12,682	13,072	13,360	13,746	14,117
Cumulative Shortage*	4	7	8	9	17	17	20	30	41	55	84
G92 - Other occupations in persona	al service										
Demand Projection	12,296	12,596	12,795	13,195	13,695	13,995	14,595	14,995	15,295	15,694	16,094
Supply Projection	12,570	12,866	13,063	13,454	13,947	14,227	14,808	15,180	15,444	15,802	16,142
Cumulative Shortage*	28	32	34	44	51	71	89	117	153	194	254

\* Supply Shortage if positive Supply Surplus if negative \*\* Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
G93 - Cleaners											
Demand Projection	55,000	56,500	58,000	59,500	61,100	62,900	64,300	65,900	67,300	68,600	70,300
Supply Projection	58,621	59,742	60,483	61,491	62,625	63,892	65,171	66,639	67,857	68,955	70,426
Cumulative Shortage*	379	758	1,517	2,009	2,475	3,008	3,129	3,261	3,443	3,645	3,875
G94 - Butchers and bakers											
Demand Projection	7,800	8,100	8,300	8,500	8,800	9,100	9,300	9,600	9,700	10,000	10,300
Supply Projection	8,066	8,371	8,569	8,767	9,066	9,358	9,552	9,846	9,932	10,219	10,503
Cumulative Shortage*	34	29	31	33	34	42	48	55	68	81	97
G96 - Food counter attendants, kite	chen helpers ar	nd related oc	cupations								
Demand Projection	36,596	37,596	38,996	40,595	42,095	43,795	44,895	45,995	47,095	48,195	49,494
Supply Projection	39,634	40,511	41,840	43,351	44,719	46,312	47,253	48,160	49,037	49,890	50,915
Cumulative Shortage*	-37	86	158	246	379	485	644	837	1,059	1,307	1,582
G97 - Other sales and related occu	pations										
Demand Projection	22,902	23,602	24,002	24,702	25,602	26,502	27,202	28,003	28,603	29,403	30,403
Supply Projection	25,307	25,740	25.945	26.474	27.143	27,908	28,519	29.199	29.647	30,287	31,052
Cumulative Shortage*	194	461	656	827	1,059	1,193	1,283	1,403	1,555	1,715	1,950
G98 - Other elemental service occu	upations										
Demand Projection	5.204	5.304	5,504	5,604	5,804	6,005	6,205	6,305	6,505	6,705	6,805
Supply Projection	5,623	5.683	5,847	5,923	6,106	6,288	6.466	6,538	6,710	6,879	6,941
Cumulative Shortage*	79	119	155	179	196	215	236	265	293	324	362
H01 - Contractors and supervisors	, trades and rel	ated workers	5								
Demand Projection	44,600	45,400	46,900	48,100	49,500	50,900	51,400	52,600	53,300	53,500	54,300
Supply Projection	46,084	46,814	48,205	49,317	50.609	51.924	52,290	53,347	53,879	53,900	54,507
Cumulative Shortage*	116	186	295	383	491	576	710	853	1,021	1,200	1,393
H02 - Supervisors, railway and mo	tor transportation	on occupation	ne **								
Demand Projection	6,298	6,498	6.698	6,698	6.898	7,098	7,198	7.398	7.498	7,597	7,797
Supply Projection	6,488	6,682	6,872	6,859	7,050	7.242	7,328	7,516	7.599	7,681	7,858
Cumulative Shortage*	11	17	27	40	49	57	70	83	100	118	141
H11 - Plumbers, pipefitters and gas	s fitters						***************************************				
Demand Projection	16.000	16,200	16,700	17,200	17,700	18,300	18,500	18,800	19,200	19,100	19,300
Supply Projection	17,007	17,132	17,569	18,043	18,514	19.087	19,238	19,484	19,821	19,635	19,745
Cumulative Shortage*	193	268	331	358	386	413	462	517	579	665	755
H12 - Carpenters and cabinetmake	rs										
	4.00							0.1.000	0.4.700		
Alter Control of the	20.600	21.000	21,700	22,400	23,100	23,700	23.900	24.300	24.700	24,600	24,800
Demand Projection Supply Projection	20,600 21,863	21,000 22,100	21,700 22,640	22,400	23,100 23,843	23,700 24,346	23,900 24,432	24,300 24,714	24,700 24,987	24,600 24,750	24,800

\* Supply Shortage if positive Supply Surplus if negative

\*\* Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
H13 - Masonry and plastering trade	es										
Demand Projection	13,202	13,402	14,003	14,403	14,803	15,203	15,203	15,603	15,803	15,603	15,803
Supply Projection	13,892	14,051	14,604	14,956	15,342	15,703	15,644	15,985	16,110	15,824	15,938
Cumulative Shortage*	310	350	398	445	460	499	558	617	692	778	864
H14 - Other construction trades											
Demand Projection	15,998	16,298	16,898	17,398	17,997	18,397	18,597	18,997	19,097	19,097	19,197
Supply Projection	17,047	17,295	17,773	18,140	18,592	18,942	19,084	19,423	19,444	19,360	19,371
Cumulative Shortage*	651	704	826	958	1,106	1,157	1,214	1,275	1,354	1,438	1,527
H21 - Electrical trades and telecom	munications o	ccupations									
Demand Projection	27,798	28,298	29,198	29,998	30,898	31,598	32,098	32,698	33,198	33,198	33,597
Supply Projection	28,857	29,249	30,058	30,761	31,551	32,167	32,590	33,085	33,471	33,336	33,585
Cumulative Shortage*	442	550	641	738	848	932	1,008	1,114	1,228	1,362	1,514
H22 - Stationary engineers and por	wer station and	system ope	rators **								
Demand Projection	5,900	6,000	6,200	6,400	6,500	6,600	6,800	6,900	7,100	7,200	7,300
Supply Projection	5,900	5,997	6,191	6,384	6,474	6,560	6,738	6,813	6,982	7,048	7,109
Cumulative Shortage*	0	3	9	16	26	40	62	87	118	152	191
H31 - Machinists and related occup	oations										
Demand Projection	4,402	4,602	4,702	4,802	4,902	5,002	5,202	5,302	5,402	5,502	5,502
Supply Projection	4,587	4,785	4,862	4,943	5,029	5,122	5,315	5,405	5,493	5,578	5,557
Cumulative Shortage*	14	16	39	58	72	79	86	96	109	123	144
H32 - Metal forming, shaping and e	recting trades										
Demand Projection	23,202	23,702	24,402	24,902	25,702	26,503	27,003	27,603	28,103	28,403	29,003
Supply Projection	25,421	25,841	26,397	26,735	27,376	28,027	28,342	28,744	29,025	29,091	29,454
Cumulative Shortage*	-120	-40	104	266	425	575	759	957	1,177	1,411	1,647
H41 - Machinery and transportation	n equipment me	chanics									
Demand Projection	25,800	26,300	27,100	27,700	28,400	29,200	29,900	30,500	31,200	31,600	32,200
Supply Projection	26,864	27,330	28,009	28,568	29,242	29,940	30,535	31,019	31,597	31,862	32,314
Cumulative Shortage*	436	470	591	632	658	760	865	981	1,103	1,238	1,386
H42 - Automotive service technicia	ns										
Demand Projection	20,802	21,302	21,902	22,502	23,202	23,902	24,603	25,303	25,903	26,503	27,203
Supply Projection	21,427	21,925	22,481	23,030	23,676	24,319	24,955	25,578	26,093	26,603	27,204
Cumulative Shortage*	75	76	120	171	225	282	347	423	509	598	698
H43 - Other mechanics **											
Demand Projection	2,296	2,395	2,395	2,595	2,595	2,695	2,695	2,695	2,695	2,994	2,994
Supply Projection	2,503	2,499	2,499	2,704	2,699	2,745	2,746	2,745	2,745	3,010	3,010
Cumulative Shortage*	96	200	200	194	199	253	252	253	254	287	287

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative \*\* Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
H51 - Upholsterers, tailors, shoe re	epairers, jewelle	ers and relate	ed occupatio	ns **							
Demand Projection	3,604	3,704	3,704	3,804	3,904	4,004	4,104	4,304	4,405	4,505	4,605
Supply Projection	3,791	3,879	3,863	3,955	4,051	4,144	4,236	4,429	4,518	4,604	4,688
Cumulative Shortage*	110	122	138	147	151	158	166	173	185	199	214
H52 - Printing press operators, cor	mmercial divers	and other to	rades and rel	ated occupa	tions, n.e.c	*** (**).					
Demand Projection	3,602	3,702	3,802	3,902	4,002	4,102	4,203	4,203	4,403	4,403	4,503
Supply Projection	3,885	3,955	4,024	4,090	4,155	4,235	4,311	4,280	4,447	4,406	4,463
Cumulative Shortage*	16	46	77	111	147	167	191	222	255	295	339
H53 - Other installers, repairers an	d servicers										
Demand Projection	11,100	11,400	11,800	12,100	12,500	12,900	13,100	13,400	13,600	13,700	14,000
Supply Projection	11,595	11,866	12,235	12,508	12,890	13,261	13,433	13,701	13,859	13,911	14,157
Cumulative Shortage*	105	134	165	192	210	239	267	299	341	389	444
H61 - Heavy equipment operators											
Demand Projection	18,100	18,500	19,100	19,600	20,100	20,600	20,900	21,400	21,800	21,800	22,200
Supply Projection	19,775	20,020	20,467	20,842	21,186	21,519	21,632	21,942	22,139	21,923	22,100
Cumulative Shortage*	725	880	1,033	1,158	1,314	1,481	1,668	1,858	2,061	2,277	2,500
H62 - Crane operators, drillers and	blasters **										
Demand Projection	3,096	3,196	3,495	3,495	3,595	3,695	3,695	3,795	3,895	3,895	3,895
Supply Projection	3,189	3,284	3,583	3,574	3,668	3,761	3,752	3,844	3,934	3,922	3,908
Cumulative Shortage*	8	14	14	23	29	36	45	53	63	75	88
H71 - Motor vehicle and transit driv	/ers										
Demand Projection	64,398	66,098	67,598	68,498	70,098	71,898	73,398	75,098	76,398	77,797	79,197
Supply Projection	67,931	69,235	70,399	70,970	72,333	73,910	75,155	76,590	77,589	78,665	79,706
Cumulative Shortage*	568	963	1,300	1,628	1,865	2,089	2,344	2,609	2,910	3,234	3,593
H72 - Train crew operating occupa	tions **										
Demand Projection	1,202	1,202	1,202	1,202	1,202	1,202	1,302	1,302	1,302	1,403	1,403
Supply Projection	1,282	1,268	1,257	1,244	1,235	1,227	1,326	1,325	1,325	1,390	1,386
Curnulative Shortage*	20	33	45	57	66	75	75	76	77	112	116
H73 - Other transport equipment of	perators and re	lated worker	S **								
Demand Projection	2,299	2,399	2,399	2,499	2,499	2,698	2,698	2,798	2,798	2,798	2,898
Supply Projection	2,558	2,575	2,577	2,642	2,641	2,836	2,835	2,940	2,939	2,939	3,010
Cumulative Shortage*	-158	-76	-77	-42	-41	-36	-36	-40	-40	-40	-10
H81 - Longshore workers and mate	erial handlers										
Demand Projection	22,998	23,598	24,198	24,698	25,398	26,098	26,798	27,397	27,897	28,497	29,197
Supply Projection	24,206	24,715	25,257	25,668	26,300	26,914	27,528	28,032	28,427	28,913	29,484
Cumulative Shortage*	193	284	342	431	499	584	670	767	871	985	1,114

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

negative \*\*\* Not elsewhere classified

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
H82 - Trades helpers and labourers											
Demand Projection	25,798	26,298	27,198	27,998	28,898	29,597	29,797	30,397	30,897	30,897	31,297
Supply Projection	28,437	28,666	29,390	30,040	30,729	31,276	31,294	31,732	32,053	31,849	32,029
Cumulative Shortage*	1,962	2,233	2,408	2,559	2,769	2,923	3,105	3,266	3,446	3,649	3,869
H83 - Public works and other labour	rers, n.e.c. ***(	**)									
Demand Projection	2,902	2,902	3,002	3,102	3,102	3,302	3,402	3,402	3,503	3,503	3,603
Supply Projection	3,153	3,135	3,223	3,311	3,289	3,479	3,563	3,540	3,620	3,595	3,670
Cumulative Shortage*	48	67	78	90	112	122	139	162	182	207	231
101 - Contractors, operators and sup	pervisors in ag	riculture, ho	rticulture, ar	nd aquacultu	ие						
Demand Projection	41,000	41,200	41,500	41,500	41,700	41,800	41,800	41,900	41,900	42,000	42,000
Supply Projection	41,486	41,663	41,939	41,914	42,092	42,164	42,130	42,180	42,114	42,128	42,017
Cumulative Shortage*	14	37	61	86	108	137	170	221	286	372	483
102 - Agriculture and horticulture wo	orkers										
Demand Projection	8,298	8,298	8,298	8,298	8,298	8,398	8,398	8,298	8,298	8,298	8,298
Supply Projection	8,863	8,834	8,805	8,781	8,755	8,834	8,809	8,674	8,642	8,608	8,568
Cumulative Shortage*	36	65	94	118	144	165	190	225	257	291	331
111 - Supervisors, logging & forestry	y **										
Demand Projection	402	402	402	402	402	402	402	402	402	402	402
Supply Projection	406	406	406	406	406	406	406	406	406	406	406
Cumulative Shortage*	50	50	50	50	50	50	50	50	50	50	50
112 - Supervisors, mining, oil and ga	is										
Demand Projection	14,698	15,298	15,498	15,798	16,298	16,698	17,098	17,598	17,998	18,298	18,598
Supply Projection	14,766	15,333	15,496	15,758	16,213	16,565	16,915	17,359	17,700	17,935	18,166
Cumulative Shortage*	34	66	103	141	186	234	284	340	399	463	533
I13 - Underground miners, oil and g	as drillers and	related work	kers								
Demand Projection	18,800	19,400	19,700	20,100	20,600	21,200	21,800	22,500	23,000	23,400	23,700
Supply Projection	19,721	20,230	20,450	20,786	21,221	21,749	22,268	22,872	23,255	23,531	23,690
Cumulative Shortage <sup>a</sup>	79	170	250	314	379	451	532	628	745	869	1,010
114 - Mine service workers and oper	ators in oil and	d gas drilling	)								
Demand Projection	6,698	6,898	7,098	7,198	7,398	7,698	7,898	8,098	8,297	8,397	8,597
Supply Projection	7,373	7,525	7,676	7,718	7,867	8,121	8,265	8,404	8,539	8,567	8,692
Cumulative Shortage*	126	174	223	281	332	378	434	494	559	631	706
121 - Primary production labourers											
Demand Projection	14,800	15,300	15,600	15,900	16,300	16,600	17,100	17,500	17,800	18,100	18,600
Supply Projection	16,995	17,221	17,295	17,471	17,727	17,888	18,256	18,506	18,640	18,768	19,093
Cumulative Shortage*	205	480	705	829	973	1,112	1,244	1,394	1,560	1,732	1,907

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

<sup>\*\*\*</sup> Not elsewhere classified

Appendix C

<b>Occupational Projections</b>	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
J01 - Supervisors, processing occ	upations										
Demand Projection	6,502	6,902	7,102	7,202	7,302	7,502	7,602	7,702	7,902	8,102	8,202
Supply Projection	6,650	7,043	7,231	7,317	7,401	7,577	7,650	7,722	7,891	8,058	8,115
Cumulative Shortage*	51	58	70	84	100	124	151	179	210	244	286
J02 - Supervisors, assembly and fa	abrication **										
Demand Projection	3,401	3,601	3,601	3,701	3,802	3,902	4,002	4,202	4,302	4,402	4,402
Supply Projection	3,453	3,639	3,624	3,708	3,792	3,875	3,956	4,135	4,213	4,288	4,258
Cumulative Shortage*	47	61	77	92	109	126	144	166	188	213	243
J11 - Central control and process of	operators in mar	nufacturing a	and processi	ng							
Demand Projection	7,804	8,004	8,304	8,404	8,604	8,905	9,105	9,305	9,505	9,705	9,805
Supply Projection	7,788	7,971	8,253	8,334	8,514	8,790	8,964	9,137	9,308	9,477	9,547
Cumulative Shortage*	14	31	49	68	89	112	138	165	195	226	256
J12 - Machine operators and relate	d workers in me	tal and mine	eral products	processing	99						
Demand Projection	1,103	1,103	1,103	1,103	1,103	1,203	1,303	1,303	1,303	1,303	1,303
Supply Projection	1,317	1,320	1,323	1,324	1,324	1,314	1,305	1,309	1,312	1,312	1,311
Cumulative Shortage*	61	57	54	54	54	164	273	269	266	266	267
J13 - Machine operators and relate	d workers in ch	emical, plast	ic and rubbe	r processino	1 **		***				
Demand Projection	2,300	2,400	2,400	2,400	2,600	2,600	2,700	2,700	2,900	2,900	2,900
Supply Projection	2.568	2.646	2.641	2,627	2,732	2,710	2,754	2,764	2,853	2,854	2,852
Cumulative Shortage*	132	154	159	173	268	290	346	336	447	446	448
J14 - Machine operators and relate	d workers in pul	lp and paper	production	and wood pr	ocessing **						
Demand Projection	1,502	1,602	1,602	1,702	1,702	1,802	1,802	1,802	2,002	2,002	2,002
Supply Projection	1.507	1,606	1,620	1,709	1.717	1,793	1,796	1,801	1,977	1,977	1,977
Cumulative Shortage*	-7	-5	-19	-8	-16	9	5	0	24	24	24
J16 - Machine operators and relate	d workers in fab	oric, fur and	leather produ	ucts manufac	cturing **						
Demand Projection	1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,200	1,300	1,300	1,300
Supply Projection	1,205	1,205	1,206	1,277	1,277	1,278	1,278	1,278	1,302	1,301	1,302
Cumulative Shortage*	155	155	154	183	183	183	182	182	258	259	259
J17 - Machine operators and relate	d workers in foc	od, beverage	and tobacco	processing	**						
Demand Projection	8,797	8,997	9,197	9,397	9,597	9,797	10,097	10,197	10,397	10,697	10,797
Supply Projection	9,047	9,210	9,370	9,529	9,690	9,842	10,089	10,131	10,269	10,498	10,523
Cumulative Shortage*	-49	-12	29	69	108	156	209	267	329	400	475
J18 - Printing machine operators a	nd related occu	pations **							<del>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del>		
Demand Projection	2,100	2,200	2,200	2,300	2,300	2,300	2,400	2,400	2,500	2,600	2,600
	0.400	0.000	2 200	2 200	2,299	2,299	2,398	2,396	2,494	2.590	2,585
Supply Projection	2,100	2,200	2,200	2,300	2,299	2,299	2,390	2,390	2,959	2,000	2,000

\* Supply Shortage if positive Supply Surplus if negative \*\* Historical data has a

 $^{**}$  Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix C

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
J19 - Machining, metalworking, wo	odworking and	related mac	hine operato	rs **							
Demand Projection	3,900	4,100	4,200	4,300	4,400	4,400	4,600	4,700	4,900	5,000	5,000
Supply Projection	4,107	4,288	4,352	4,423	4,496	4,467	4,637	4,703	4,865	4,924	4,882
Cumulative Shortage*	-7	12	48	77	105	133	163	197	235	276	319
J21 - Mechanical, electrical and ele	ectronics assem	blers **								-	
Demand Projection	3,102	3,202	3,202	3,302	3,302	3,502	3,602	3,702	3,802	3,802	4,002
Supply Projection	3,350	3,432	3,407	3,487	3,461	3,644	3,718	3,789	3,859	3,825	3,989
Cumulative Shortage*	51	69	94	114	140	157	183	212	242	276	312
J22 - Other assembly and related of	ccupations										
Demand Projection	7,800	8,100	8,400	8,400	8,700	9,000	9,100	9,300	9,400	9,600	9,700
Supply Projection	8,516	8,784	9,066	9,026	9,301	9,577	9,633	9,788	9,831	9,975	10,007
Cumulative Shortage*	84	116	134	174	199	223	267	312	369	425	493
J31 - Labourers in processing, man	nufacturing and	utilities	•					,			
Demand Projection	10,797	10,997	11,397	11,497	11,797	11,997	12,397	12,697	12,897	13,197	13,597
Supply Projection	12,060	12,162	12,476	12,461	12,657	12,742	13,053	13,250	13,334	13,515	13,772
Cumulative Shortage*	-161	-63	22	137	241	356	445	548	664	783	926

Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix D

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
A012 - Senior government mana	gers and offic	ials **									
Demand Projection	1,500	1,600	1,600	1,600	1,700	1,700	1,800	1,800	1,900	1,900	1,900
Supply Projection	1,491	1,588	1,581	1,576	1,669	1,659	1,753	1,750	1,841	1,836	1,831
Cumulative Shortage®	8	11	18	23	30	41	46	49	59	63	69
A013 - Senior managers - Finance	ial, communi	cations and	other busine	ess services	0.0						
Demand Projection	3,099	3,199	3,299	3,399	3,399	3,499	3,599	3,699	3,799	3,799	3,899
Supply Projection	3,082	3,177	3,265	3,358	3,350	3,431	3,513	3,604	3,669	3,661	3,722
Cumulative Shortage*	17	22	34	41	49	69	86	95	130	138	177
A016 - Senior managers - Goods	production,	utilities, tran	sportation a	and constru	ction **						
Demand Projection	2,299	2,299	2,399	2,399	2,499	2,599	2,599	2,699	2,699	2,799	2,799
Supply Projection	2,286	2,285	2,362	2,351	2,435	2,488	2,485	2,574	2,562	2,628	2,611
Cumulative Shortage*	13	15	38	48	64	111	115	125	137	172	189
A111 - Financial managers **					property and the responsible from the second						
Demand Projection	4,400	4,600	4,700	4,800	4.900	5,000	5,200	5,300	5,400	5,500	5,600
Supply Projection	4,505	4,692	4,772	4,858	4.945	5,033	5,196	5,217	5,297	5,305	5,348
Cumulative Shortage*	-5	8	28	42	55	67	104	183	203	295	352
A112 - Human resources manage	rs**										
Demand Projection	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,300	4,400
Supply Projection	3,605	3,683	3,784	3,874	3,972	4,064	4,161	4,259	4,346	4,338	4,419
Cumulative Shortage*	-5	17	16	26	28	36	39	41	54	62	81
A114 - Other administrative servi	ces managers	S									
Demand Projection	1.800	1,900	1,900	2,000	2,000	2,100	2,200	2,200	2,300	2,300	2,400
Supply Projection	1,801	1,899	1,898	1,966	1,964	2,052	2,130	2,128	2,189	2,186	2,252
Cumulative Shortage*	-1	1	2	34	36	48	70	72	111	114	148
A121 - Engineering managers**			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,								
Demand Projection	2,699	2,799	2,799	2,899	2,999	2,999	3,099	3,199	3,199	3,298	3,398
Supply Projection	2,701	2,801	2,799	2,874	2,948	2,939	3,002	3,045	3,040	3,076	3,110
Cumulative Shortage*	-2	-2	0	25	51	59	97	153	159	222	289
A122 - Computer and information	systems mar	nagers**									
Demand Projection	5.697	5.797	5,997	6.097	6,297	6,397	6,597	6,697	6,897	6,997	7,197
Supply Projection	5,702	5,801	5,972	6,060	6,247	6,304	6,466	6,539	6,651	6,717	6,872
Cumulative Shortage*	-4	-4	25	38	50	93	131	158	246	280	325
A131 - Sales marketing and adve	rtising manag	jers									
Demand Projection	9,902	10,202	10,502	10,702	11,002	11,402	11,702	12,003	12,203	12,503	12,803
Supply Projection	10,205	10,481	10,745	10,938	11,197	11,534	11,764	11,989	12,107	12,320	12,526
Cumulative Shortage*	-3	22	58	64	105	168	239	314	396	483	577

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix D

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
A141 - Facility operation and mai	ntenance mar	agers**									
Demand Projection	4,098	4,198	4,298	4,398	4,598	4,698	4,797	4,897	4,997	5,097	5,197
Supply Projection	4,386	4,453	4,512	4,567	4,674	4,748	4,801	4,849	4,881	4,893	4,882
Cumulative Shortage*	212	245	286	331	423	449	496	549	616	704	816
A211 - Retail trade managers											
Demand Projection	37,800	39,000	39,900	40,900	42,400	43,800	45,000	46,300	47,200	48,500	50,000
Supply Projection	38,868	40,053	40,867	41,769	43,038	44,134	45,161	46,278	46,891	47,599	48,313
Cumulative Shortage*	32	47	133	231	462	766	939	1,122	1,409	2,001	2,787
A221 - Restaurant and food servi	ce managers				100000						
Demand Projection	15,200	15,700	16,300	17,000	17,600	18,400	18,800	19,300	19,800	20,300	20,800
Supply Projection	15,554	16,027	16,594	17,290	17,865	18,644	19,010	19,463	19,918	20,361	20,787
Cumulative Shortage*	46	73	106	110	135	156	190	237	282	339	413
A222 - Accommodation service m	nanagers **										
Demand Projection	5,300	5,500	5,700	5,900	6,200	6,400	6,600	6,700	6,900	7,100	7,200
Supply Projection	5,346	5,511	5,669	5,852	6,115	6,275	6,436	6,501	6,648	6,786	6,815
Cumulative Shortage*	54	89	131	148	185	225	264	299	352	414	485
A302 - Banking, credit and other	investment n	nanagers **									
Demand Projection	4,500	4,600	4,800	4,900	5,000	5,100	5,200	5,300	5,500	5,500	5,700
Supply Projection	4,683	4,777	4,893	4,966	5,045	5,135	5,225	5,312	5,485	5,461	5,643
Cumulative Shortage*	17	23	107	134	155	165	175	188	215	239	257
A303 - Other business services m	nanagers **										
Demand Projection	2,100	2,100	2,200	2,200	2,300	2,300	2,400	2,400	2,500	2,500	2,600
Supply Projection	2,171	2,165	2,255	2,254	2,329	2,325	2,415	2,410	2,508	2,506	2,600
Cumulative Shortage*	29	35	45	46	71	75	85	90	92	94	100
A321 - Managers in health care **											
Demand Projection	2,801	2,801	2,901	2,901	3,001	3,101	3,201	3,301	3,401	3,401	3,501
Supply Projection	2,900	2,900	2,998	2,997	3,081	3,176	3,271	3,358	3,442	3,431	3,508
Cumulative Shortage*	0	1	3	4	19	25	30	43	59	69	92
A323 - School principals and adm	inistrators of	elementary	and second	arv educatio	n **						
Demand Projection	3,901	4,101	4,201	4,401	4,501	4,701	4,801	4,901	5,001	5,101	5,201
Supply Projection	3,900	4,099	4,192	4,387	4,482	4,669	4,766	4,860	4,954	5,039	5,130
Cumulative Shortage*	0	1	9	14	19	32	35	41	47	62	71
A324 - Managers in social commu		ectional serv									
Demand Projection	3,601	3,701	3,801	3,901	4,001	4,101	4,201	4,301	4,401	4,501	4,601
Supply Projection	3,597	3,696	3,790	3,889	3,984	4.075	4,173	4,268	4,362	4,450	4,542
Cumulative Shortage*	3,397	3,090	11	12	17	26	28	33	39	50	59

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative \*\* Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix D

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
A361 - Other services managers *	rik										
Demand Projection	1,700	1,800	1,800	1,800	1,900	2,000	2,000	2,100	2,100	2,200	2,200
Supply Projection	1,863	1,951	1,948	1,942	2,043	2,142	2,140	2,244	2,239	2,291	2,271
Cumulative Shortage*	-40	-28	-25	-19	-20	-19	-17	-21	-16	32	52
A371 - Construction managers											
Demand Projection	9,700	9,900	10,300	10,600	10,900	11,200	11,300	11,500	11,600	11,600	11,700
Supply Projection	9,909	10,106	10,460	10,758	11,019	11,271	11,350	11,555	11,634	11,606	11,671
Cumulative Shortage*	-9	-6	40	42	81	129	150	146	166	193	229
A372 - Residential home builders	and renovato	ors		-							
Demand Projection	15,600	15,900	16,400	17,000	17,500	17,900	18,100	18,400	18,600	18,500	18,700
Supply Projection	15,900	16,195	16,684	17,200	17,663	17,985	18,151	18,457	18,625	18,480	18,624
Cumulative Shortage*	0	5	16	100	137	215	249	243	275	320	376
A373 - Transportation managers 1	19	"									
Demand Projection	4,200	4,300	4,400	4,400	4,500	4,700	4,800	4,900	5,000	5,000	5,100
Supply Projection	4,302	4,399	4,465	4,462	4,522	4,660	4,731	4,831	4,904	4,869	4,918
Cumulative Shortage*	-2	1	35	38	78	140	169	169	196	231	282
A381 - Primary production manag	ers (except a	griculture) *									
Demand Projection	4,500	4,600	4,700	4,800	4,900	5,100	5,200	5,400	5,500	5,600	5,600
Supply Projection	4,496	4,560	4,643	4,708	4,776	4,907	4,968	5,103	5,127	5,147	5,069
Cumulative Shortage*	4	40	57	92	124	193	232	297	373	453	531
A391 - Manufacturing managers											
Demand Projection	5,002	5,202	5,302	5,402	5,502	5,702	5,802	5,902	6,102	6,202	6,302
Supply Projection	5,314	5,511	5,602	5,688	5,774	5,959	6,020	6,074	6,227	6,270	6,306
Cumulative Shortage*	-12	-9	0	13	28	43	82	128	175	232	296
A392 - Utilities managers **											
Demand Projection	1,601	1,701	1,701	1,801	1,801	1,801	1,901	1,901	2,001	2,001	2,001
Supply Projection	1,602	1,688	1,688	1,786	1,785	1,782	1,879	1,875	1,971	1,967	1,963
Cumulative Shortage*	-2	12	13	15	16	19	22	25	30	34	38
B011 - Financial auditors and acc	ountants										
Demand Projection	25,899	26,699	27,299	27,899	28,498	29,198	29,898	30,698	31,298	31,898	32,598
Supply Projection	26,296	27,038	27,610	28,151	28,729	29,398	30,077	30,804	31,325	31,742	32,256
Cumulative Shortage*	203	261	289	347	369	400	421	494	573	756	942
B012 - Financial and investment a	nalysts **										
Demand Projection	2,200	2,200	2,300	2,400	2,400	2,500	2,500	2,600	2,600	2,700	2,700
Supply Projection	2,491	2,490	2,600	2,712	2,709	2,821	2,819	2,931	2,924	3,034	3,025
Cumulative Shortage*	9	10	0	-12	-9	-22	-19	-31	-24	-34	-25

\* Supply Shortage if positive Supply Surplus if negative

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Appendix D

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
B013 - Securities agents, investm	nent dealers a	nd brokers *	rit .								
Demand Projection	1,900	1,900	2,000	2,000	2,100	2,100	2,200	2,200	2,300	2,300	2,400
Supply Projection	1,981	1,981	2,073	2,073	2,171	2,171	2,270	2,270	2,359	2,359	2,443
Cumulative Shortage*	19	19	26	26	29	29	30	30	41	41	57
B014 - Other financial officers											
Demand Projection	10,099	10,299	10,599	10,899	11,199	11,499	11,699	11,899	12,199	12,399	12,699
Supply Projection	10,172	10,370	10,656	10,954	11,243	11,544	11,734	11,932	12,209	12,399	12,669
Cumulative Shortage*	128	130	143	145	156	156	166	167	191	200	230
B021 - Specialists in human reso	urces										
Demand Projection	6,101	6,201	6,401	6,501	6,701	6,901	7,001	7,201	7,401	7,501	7,702
Supply Projection	6,408	6,501	6,684	6,756	6,904	7,005	7,088	7,248	7,389	7,421	7,531
Cumulative Shortage*	-7	0	17	46	97	196	213	253	312	380	471
B022 - Professional occupations	in business s	ervices to m	anagement								
Demand Projection	15,003	15,503	15,803	16,203	16,503	16,903	17,303	17,703	18,104	18,504	18,904
Supply Projection	15,366	15,872	16,167	16,550	16,826	17,178	17,576	17,959	18,333	18,699	19,060
Cumulative Shortage*	37	31	36	53	77	125	128	144	171	204	244
B111 - Bookkeepers											
Demand Projection	24,799	25,499	26,099	26,699	27,298	27,998	28,598	29,298	29,798	30,298	30,998
Supply Projection	25,233	25,897	26,450	26,963	27,453	28,052	28,592	29,220	29,630	30,059	30,614
Cumulative Shortage*	65	101	149	236	346	447	507	578	668	739	884
B112 - Loan officers											
Demand Projection	6,900	7,100	7,300	7,500	7,700	7,900	8,000	8,200	8,400	8,500	8,700
Supply Projection	7,086	7,278	7,474	7,660	7,840	8,037	8,121	8,308	8,501	8,581	8,776
Cumulative Shortage*	14	22	26	40	60	63	79	92	99	119	123
B113 - Insurance adjusters and c	laims examine	ers **									
Demand Projection	2,400	2,500	2,500	2,600	2,700	2,700	2,800	2,900	2,900	3,000	3,000
Supply Projection	2,496	2,588	2,587	2,670	2,742	2,742	2,833	2,923	2,923	3,008	3,008
Cumulative Shortage*	4	12	13	30	58	58	67	77	77	92	92
B114 - Insurance underwriters **											
Demand Projection	2,200	2,300	2,300	2,400	2,500	2,500	2,600	2,600	2,700	2,700	2,800
Supply Projection	2,297	2,397	2,394	2,492	2,589	2,587	2,685	2,679	2,779	2,772	2,872
Cumulative Shortage*	3	3	6	7	11	13	15	20	21	28	28
B115 - Assessors, valuators and	appraisers **										
Demand Projection	2,000	2,000	2,100	2,100	2,200	2,200	2,300	2,300	2,400	2,400	2,500
Supply Projection	1,993	1,990	2,082	2,077	2,160	2,159	2,248	2,245	2,333	2,329	2,410
Cumulative Shortage*	7	10	18	23	40	41	52	55	67	71	90

\* Supply Shortage if positive Supply Surplus if negative

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
B211 - Secretaries (except legal a	and medical)										
Demand Projection	9,701	9,901	10,201	10,502	10,702	11,002	11,302	11,502	11,802	12,002	12,202
Supply Projection	10,216	10,421	10,731	11,039	11,246	11,557	11,862	12,057	12,340	12,509	12,683
Cumulative Shortage*	-15	-20	-29	-37	-44	-55	-60	-55	-38	-8	19
B213 - Medical secretaries **											
Demand Projection	2,600	2,600	2,700	2,700	2,800	2,900	3,000	3,100	3,100	3,200	3,300
Supply Projection	2,600	2,598	2,696	2,694	2,793	2,892	2,990	3,087	3,083	3,181	3,272
Cumulative Shortage*	0	2	4	6	7	8	11	13	18	20	29
B214 - Court recorders and medic	cal transcripti	onists **									
Demand Projection	1,200	1,200	1,200	1,200	1,300	1,300	1,300	1,400	1,400	1,400	1,500
Supply Projection	1,252	1,252	1,251	1,251	1,353	1,353	1,352	1,453	1,452	1,452	1,551
Cumulative Shortage*	-17	-17	-16	-15	-18	-18	-17	-18	-17	-17	-16
B311 - Administrative officers											
Demand Projection	28,897	29,697	30,397	31,196	31,996	32,896	33,696	34,396	35,096	35,696	36,496
Supply Projection	29,672	30,437	31,092	31,794	32,599	33,422	34,170	34,815	35,433	35,945	36,643
Cumulative Shortage*	224	259	304	402	398	474	526	581	663	751	853
B312 - Executive assistants **											
Demand Projection	4,599	4,799	4,899	4,999	5,099	5,299	5,399	5,499	5,699	5,799	5,899
Supply Projection	4,561	4,751	4,840	4,921	5,018	5,171	5,260	5,331	5,513	5,595	5,670
Cumulative Shortage*	39	49	59	73	81	128	140	169	186	204	229
B313 - Personnel and recruitmen	t officers **										
Demand Projection	3,200	3,300	3,400	3,500	3,500	3,600	3,700	3,800	3,900	4,000	4,000
Supply Projection	3,173	3,266	3,358	3,445	3,444	3,532	3,623	3,714	3,802	3,891	3,878
Cumulative Shortage*	27	34	41	55	56	68	76	86	97	109	122
B314 - Property administrators **											
Demand Projection	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,300	4,399	4,500	4,599
Supply Projection	3,844	3,941	4,031	4,108	4,209	4,282	4,361	4,337	4,417	4,490	4,557
Cumulative Shortage*	56	58	68	91	91	118	138	162	182	209	243
B315 - Purchasing agents and of	ficers										
Demand Projection	9,899	10,199	10,399	10,599	10,899	11,199	11,399	11,699	11,999	12,199	12,399
Supply Projection	10,195	10,457	10,641	10,804	11,106	11,376	11,559	11,839	12,112	12,280	12,441
Cumulative Shortage*	104	142	158	195	193	223	239	259	287	319	358
B316 - Conference and event plan	nners **										
Demand Projection	2,700	2,800	2,800	2,900	3,000	3,100	3,200	3,300	3,300	3,400	3,500
Supply Projection	2,739	2,832	2,832	2,916	3,015	3,103	3,193	3,281	3,281	3,365	3,449
Cumulative Shortage*	61	68	68	84	85	97	107	118	118	134	151

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
B411 - Supervisors, general offic	e and admini	strative supp	oort clerks *								
Demand Projection	3,699	3,799	3,899	3,999	4,099	4,199	4,299	4,399	4,499	4,599	4,699
Supply Projection	3,699	3,796	3,887	3,983	4,075	4,166	4,260	4,344	4,431	4,504	4,582
Cumulative Shortage*	0	3	12	16	24	33	39	55	68	95	117
B412 - Supervisors, finance and i	nsurance cle	rks									
Demand Projection	4,799	4,899	4,999	5,199	5,299	5,399	5,599	5,699	5,799	5,899	5,999
Supply Projection	4,903	5,001	5,100	5,299	5,397	5,494	5,691	5,783	5,870	5,958	6,039
Cumulative Shortage*	-4	-2	-2	0	2	5	8	16	29	41	59
B413 - Supervisors, library, corre	spondence a	nd related in	formation c	lerks **							
Demand Projection	1,600	1,700	1,700	1,800	1,800	1,800	1,900	1,900	2,000	2,000	2,100
Supply Projection	1.674	1,777	1,776	1,876	1,874	1,873	1,971	1,969	2,059	2,055	2,140
Cumulative Shortage*	-5	-9	-8	-7	-6	-5	-2	0	10	14	28
B415 - Supervisors, recording, di	stributing and	d scheduling	occupation	s							
Demand Projection	8,098	8,298	8,498	8,698	8,898	9,198	9,398	9,598	9,798	9,998	10,198
Supply Projection	8,302	8,497	8,696	8,891	9,088	9,387	9,578	9,767	9,946	10,123	10,294
Cumulative Shortage*	-4	1	2	7	10	11	20	31	52	75	104
B511 - General office clerks **											
Demand Projection	2,600	2,600	2,700	2,800	2,900	2,900	3,000	3,100	3,100	3,200	3,300
Supply Projection	2,691	2,688	2,772	2,864	2,956	2,936	3,014	3,060	3,016	3,017	3,000
Cumulative Shortage*	9	12	28	36	45	64	86	140	184	284	400
B513 - Records management and	filing clerks										
Demand Projection	5,200	5,300	5,500	5,600	5,700	5,900	6,000	6,200	6,300	6,400	6,600
Supply Projection	5,652	5,748	5,950	6,047	6,145	6,321	6,409	6,515	6,544	6,529	6,510
Cumulative Shortage*	48	52	51	53	56	79	92	185	256	371	590
B514 - Receptionists and switchb	oard operato	rs									
Demand Projection	23,802	24,302	24,902	25,602	26,302	27,002	27,702	28,302	28,902	29,502	30,202
Supply Projection	24,583	25,084	25,634	26,308	26,983	27,638	28,267	28,727	29,061	29,217	29,351
Cumulative Shortage*	519	518	568	594	619	664	735	875	1,141	1,585	2,151
B522 - Data entry clerks											
Demand Projection	7,102	7,302	7,502	7,602	7,802	8,002	8,202	8,402	8,602	8,802	9,002
Supply Projection	7,551	7,660	7,786	7,883	8,015	8,083	8,248	8,401	8,542	8,674	8,789
Cumulative Shortage*	50	142	216	219	287	419	454	501	560	628	714
B531 - Accounting and related cle	erks										
Demand Projection	20,400	21,000	21,500	22,000	22,500	23,200	23,700	24,300	24,800	25,200	25,800
Supply Projection	21,255	21,876	22,389	22,893	23,404	24,023	24,425	24,781	24,843	24,893	24,989
Cumulative Shortage*	45	24	11	7	-4	77	175	419	857	1,207	1,711

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative \*\* Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix D

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
B532 - Payroll clerks											
Demand Projection	6,700	6,900	7,100	7,200	7,400	7,600	7,800	8,000	8,100	8,300	8,400
Supply Projection	7,085	7,289	7,499	7,603	7,811	8,012	8,219	8,409	8,488	8,667	8,745
Cumulative Shortage*	15	11	1	-3	-11	-12	-19	-9	12	33	55
B533 - Customer service represe	ntatives - Fina	ncial Servic	es								
Demand Projection	12,300	12,600	12,900	13,300	13,700	14,000	14,300	14,600	14,800	15,100	15,400
Supply Projection	12,564	12,867	13,170	13,577	13,978	14,265	14,564	14,833	15,004	15,211	15,451
Cumulative Shortage*	36	33	30	23	22	35	36	67	96	189	249
B534 - Banking, insurance and of	ther financial	cierks **									
Demand Projection	4,900	5,100	5,200	5,300	5,500	5,600	5,700	5,900	6,000	6,100	6,200
Supply Projection	4,856	5,052	5,150	5,249	5,440	5,532	5,628	5,759	5,824	5,886	5,961
Cumulative Shortage*	44	48	50	51	60	68	72	141	176	214	239
B535 - Collectors **											
Demand Projection	1,800	1,800	1,900	1,900	1,900	2,000	2,000	2,100	2,100	2,200	2,200
Supply Projection	2,004	2,003	2,099	2,099	2,098	2,196	2,196	2,262	2,258	2,308	2,303
Cumulative Shortage*	-4	-3	1	1	2	4	4	38	42	92	97
B541 - Administrative clerks											
Demand Projection	31,002	31,802	32,602	33,402	34,302	35,202	36,002	36,902	37,602	38,402	39,203
Supply Projection	31,447	32,254	33,065	33,872	34,781	35,678	36,460	37,303	37,924	38,630	39,311
Cumulative Shortage*	55	48	37	30	22	24	42	100	179	272	392
B542 - Personnel clerks **											
Demand Projection	1,100	1.200	1,200	1,200	1,300	1,300	1,300	1,400	1,400	1,400	1,400
Supply Projection	1,095	1,192	1,192	1,192	1,290	1,289	1,290	1,383	1,383	1,382	1,381
Cumulative Shortage*	5	8	8	8	11	11	11	17	17	18	19
B551 - Library clerks **											
Demand Projection	1,000	1,100	1,100	1,100	1,200	1,200	1,300	1,300	1,300	1,400	1,400
Supply Projection	1.069	1.161	1,160	1,160	1,248	1,247	1,312	1,308	1,300	1,367	1,363
Cumulative Shortage*	5	13	14	14	26	27	62	66	74	107	111
B553 - Customer service, informa	tion and relat	ed clerks									
Demand Projection	14,100	14,500	14,800	15,200	15,600	16,100	16,500	16,900	17,200	17,600	18,100
Supply Projection	15,156	15,488	15,735	16,099	16,440	16,810	17,007	17,155	17,212	17,360	17,549
Cumulative Shortage*	44	112	165	201	260	390	593	845	1,088	1,340	1,651
B554 - Survey interviewers and st	tatistical clerk										
Demand Projection	1,000	1,000	1,000	1,000	1,100	1,100	1,100	1,100	1,200	1,200	1,200
Supply Projection	1,068	1,063	1,062	1,061	1,154	1,153	1,149	1,146	1,221	1,218	1,215
Cumulative Shortage*	42	47	48	49	56	57	61	64	89	92	95

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative \*\* Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	201B	2019	2020	2021
B561 - Mail, postal and related cl	erks **										
Demand Projection	4,601	4,701	4,801	4,901	5,001	5,101	5,201	5,401	5,501	5,601	5,701
Supply Projection	4,677	4,739	4,826	4,922	5,012	5,094	5,174	5,364	5,454	5,519	5,601
Cumulative Shortage*	24	62	75	79	89	107	127	137	147	182	200
B562 - Letter carriers **											
Demand Projection	3,801	3,901	4,001	4,001	4,101	4,201	4,301	4,301	4,401	4,501	4,601
Supply Projection	3,818	3,914	4,002	4,002	4,093	4,178	4,275	4,269	4,360	4,456	4,540
Cumulative Shortage*	82	87	98	98	108	123	126	132	140	145	161
B563 - Couriers, messengers and	door-to-door	distributors	**								
Demand Projection	2,500	2,500	2,601	2,601	2,701	2,801	2,801	2,901	3,001	3,001	3,101
Supply Projection	2,694	2,678	2,758	2,758	2,844	2,919	2,919	3,006	3,090	3,088	3,164
Cumulative Shortage*	6	23	43	43	57	82	82	95	111	113	137
B571 - Shippers and receivers											
Demand Projection	16,800	17,300	17,700	18,100	18,600	19,200	19,700	20,200	20,600	21,100	21,600
Supply Projection	17,584	17,939	18,283	18,589	18,999	19,486	19,907	20,161	20,366	20,626	20,882
Cumulative Shortage*	116	261	317	411	501	614	693	939	1,134	1,374	1,618
B572 - Storekeepers and parts cle	erks **										
Demand Projection	4,500	4,600	4,700	4,800	5,000	5,100	5,300	5,400	5,500	5,700	5,800
Supply Projection	4,646	4,729	4,809	4,879	5,010	5,106	5,205	5,260	5,302	5,359	5,414
Cumulative Shortage*	54	71	91	121	190	194	295	340	398	541	586
B573 - Production clerks **											
Demand Projection	1,600	1,700	1,700	1,800	1,800	1,800	1,900	1,900	2,000	2,000	2,000
Supply Projection	1,699	1,783	1,780	1,856	1,853	1,852	1,919	1,912	1,978	1,975	1,971
Cumulative Shortage*	-1	15	18	42	45	46	79	86	120	123	127
B574 - Purchasing and inventory	clerks **									-	
Demand Projection	2,800	2,800	2,900	3,000	3,100	3,100	3,200	3,300	3,400	3,400	3,500
Supply Projection	3,088	3,080	3,153	3,221	3,286	3,285	3,349	3,386	3,415	3,407	3,442
Cumulative Shortage*	12	20	47	79	114	115	151	214	285	293	358
B575 - Dispatchers and radio oper	rators **										
Demand Projection	5,100	5,200	5,400	5,500	5,600	5,700	5,900	6,000	6,100	6,200	6,400
Supply Projection	5,366	5,457	5,591	5,679	5,766	5,863	6,023	6,099	6,181	6,267	6,379
Cumulative Shortage*	34	43	109	121	134	137	177	201	219	233	321
C012 - Chemists **											*
Demand Projection	1,200	1,300	1,300	1,300	1,400	1,400	1,400	1,500	1,500	1,500	1,500
Supply Projection	1,328	1,414	1,412	1,410	1,490	1,490	1,490	1,584	1,581	1,578	1,577
Cumulative Shortage*	24	38	40	42	62	62	62	68	71	74	75

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

 $<sup>^{\</sup>star\star}$  Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
C013 - Geologists, geochemists a	nd geophysic	cists **									
Demand Projection	5,500	5,600	5,700	5,800	6,000	6,100	6,300	6,500	6,600	6,700	6,900
Supply Projection	5,609	5,674	5,728	5,793	5,963	6,049	6,222	6,397	6,461	6,522	6,669
Cumulative Shortage*	91	126	172	207	237	251	278	303	339	378	431
C032 - Mechanical engineers **											
Demand Projection	5,599	5,799	5,899	5,999	6,099	6,299	6,399	6,599	6,699	6,799	6,999
Supply Projection	5,962	6,074	6,163	6,260	6,317	6,438	6,520	6,641	6,673	6,732	6,836
Cumulative Shortage*	37	126	136	140	182	262	279	358	426	467	563
C033 - Electrical and electronics e	engineers **										
Demand Projection	5,899	6,099	6,199	6,399	6,499	6,699	6,799	6,999	7,099	7,199	7,399
Supply Projection	6,157	6,334	6,435	6,595	6,693	6,875	6,972	7,158	7,252	7,343	7,516
Cumulative Shortage*	43	66	64	105	106	124	127	141	147	156	184
C034 - Chemical engineers **											
Demand Projection	3,100	3,200	3,300	3,300	3,400	3,500	3,600	3,600	3,700	3,800	3,900
Supply Projection	3,171	3,267	3,363	3,362	3,439	3,533	3,627	3,627	3,696	3,783	3,874
Cumulative Shortage*	29	33	37	38	61	66	72	72	103	117	125
C041 - Industrial and manufacturi	ng engineers	**									
Demand Projection	1,800	1,800	1,800	1,900	1,900	2,000	2,000	2,100	2,100	2,200	2,200
Supply Projection	1,784	1,784	1,779	1,869	1,869	1,952	1,940	2,020	2,000	2,067	2,037
Cumulative Shortage*	16	16	21	31	31	48	60	80	100	134	164
C045 - Petroleum engineers								*			
Demand Projection	13,601	14,001	14,201	14,501	14,901	15,302	15,702	16,102	16,502	16,802	17,102
Supply Projection	13,849	14,252	14,432	14,700	15,070	15,425	15,761	16,080	16,401	16,598	16,799
Cumulative Shortage*	53	49	69	102	132	177	240	321	400	503	603
C048 - Other professional enginee	ers n.e.c***(**	')									
Demand Projection	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	5,001	5,101	5,201
Supply Projection	4,284	4,385	4,481	4,572	4,664	4,752	4,834	4,913	5,097	5,168	5,235
Cumulative Shortage*	16	16	20	29	36	48	66	87	103	132	165
C054 - Land surveyors **								* 1			
Demand Projection	1,902	1,902	2,002	2,002	2,002	2,102	2,102	2,202	2,202	2,302	2,302
Supply Projection	1,989	1,988	2,041	2,024	2,019	2,087	2,059	2,131	2,100	2,167	2,136
Cumulative Shortage*	13	13	61	78	83	115	143	171	202	235	267
C071 - Information systems analys	sts and cons	ultants									
Demand Projection	18,398	18,898	19,298	19,798	20,198	20,798	21,298	21,798	22,198	22,698	23,197
Supply Projection	18,823	19,308	19,667	20,099	20,454	20,829	21,256	21,668	21,974	22,299	22,642
Cumulative Shortage*	175	190	231	298	343	568	642	730	824	998	1,156

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative "\* Historical data has a coefficient of variation >16.5% and <33,3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2016	2019	2020	2021
C072 - Database analysts and dat	ta administrat	ors **									
Demand Projection	2,800	2,900	2,900	3,000	3,100	3,200	3,200	3,300	3,400	3,500	3,500
Supply Projection	2,873	2,974	2,973	3,070	3,165	3,259	3,258	3,355	3,447	3,546	3,537
Cumulative Shortage*	26	25	26	30	35	40	42	45	52	54	62
C073 - Software engineers and de	esigners **										
Demand Projection	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,200	4,300	4,400
Supply Projection	3,429	3,520	3,613	3,702	3,796	3,883	3,976	4,065	4,065	4,154	4,241
Cumulative Shortage*	71	80	87	97	104	116	124	135	135	146	159
C074 - Computer programmers as	nd interactive	media deve	lopers								
Demand Projection	12,599	12,999	13,299	13,599	13,898	14,298	14,598	14,898	15,298	15,598	15,998
Supply Projection	12,774	13,172	13,472	13,751	14,050	14,416	14,714	14,990	15,346	15,634	16,002
Cumulative Shortage*	125	127	127	148	149	182	185	209	252	264	297
C075 - Web designers and develo	pers **										
Demand Projection	1,700	1,700	1,700	1,800	1,800	1,900	1,900	2,000	2,000	2,000	2,100
Supply Projection	1,682	1,678	1,677	1,766	1,766	1,842	1,842	1,929	1,929	1,929	2,009
Cumulative Shortage*	18	22	23	34	34	58	58	71	71	71	91
C112 - Geological and mineral tec	chnologists ar	nd technicia	ns **								
Demand Projection	5,502	5,602	5,702	5,902	6,002	6,102	6,302	6,502	6,602	6,702	6,902
Supply Projection	5,635	5,701	5,773	5,878	5,913	6,011	6,156	6,242	6,237	6,263	6,307
Cumulative Shortage*	367	401	429	524	589	591	646	760	865	939	1,095
C125 - Landscape and horticultur	al technician:	s and specia	lists **								
Demand Projection	2,001	2,001	2,101	2,101	2,201	2,201	2,301	2,301	2,401	2,401	2,501
Supply Projection	1,991	1,989	2,078	2,072	2,141	2,133	2,216	2,191	2,248	2,198	2,242
Cumulative Shortage*	10	12	23	30	60	68	85	110	153	203	259
C131 - Civil engineering technolo	gists and tecl	hnicians **									
Demand Projection	3,200	3,300	3,400	3,500	3,500	3,600	3,700	3,800	3,900	3,900	4,000
Supply Projection	3,186	3,277	3,365	3,456	3,449	3,530	3,617	3,697	3,777	3,757	3,815
Cumulative Shortage*	14	23	35	44	51	70	83	103	123	143	185
C133 - Industrial engineering and	manufacturir	ng technolog	ists and tec	hnicians **							
Demand Projection	1,500	1,600	1,600	1,700	1,700	1,700	1,800	1,800	1,900	1,900	1,900
Supply Projection	1,490	1,575	1,571	1,657	1,654	1,645	1,724	1,717	1,787	1,781	1,767
Cumulative Shortage*	10	25	29	43	46	55	76	83	113	170	133
C134 - Construction estimators **											
Demand Projection	1,600	1,600	1,700	1,700	1,800	1,800	1,800	1,900	1,900	1,900	1,900
Supply Projection	1,666	1,661	1,744	1,740	1,834	1,824	1,818	1,891	1,884	1,850	1,836
Cumulative Shortage*	0	5	22	26	32	42	48	75	82	116	130

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative Supply Supp

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
C141 - Electrical and electronics	engineering te	chnologists	and technic	ians **							
Demand Projection	1,900	1,900	2,000	2,000	2,000	2,100	2,200	2,200	2,200	2,300	2,300
Supply Projection	1,895	1,887	1,970	1,959	1,944	2,024	2,106	2,085	2,062	2,130	2,115
Cumulative Shortage*	5	14	30	42	57	76	94	115	138	170	185
C142 - Electronic service technici	ans (househo	ld and busin	ness equipm	ent)							
Demand Projection	8,501	8,801	9,001	9,201	9,501	9,801	10,002	10,302	10,502	10,702	11,002
Supply Projection	8,889	9,174	9,354	9,529	9,810	10,089	10,271	10,524	10,668	10,817	11,036
Cumulative Shortage*	12	27	47	73	92	113	130	178	233	285	366
C143 - Industrial instrument techn	icians and mo	echanics									
Demand Projection	3,401	3,501	3,601	3,701	3,801	3,901	3,901	4,001	4,101	4,201	4,301
Supply Projection	3,391	3,463	3,550	3,635	3,722	3,809	3,799	3,882	3,961	4,038	4,117
Cumulative Shortage*	9	37	50	65	78	92	102	118	139	163	183
C153 - Drafting technologists and	technicians										
Demand Projection	5,101	5,201	5,401	5,501	5,601	5,701	5,801	6,001	6,101	6,201	6,401
Supply Projection	5,281	5,341	5,489	5,574	5,645	5,729	5,806	5,924	5,974	6,013	6,087
Cumulative Shortage*	20	61	112	127	156	172	195	278	328	388	515
C155 - Mapping and related technology	ologists and t	echnicians 1	HR.								
Demand Projection	1,500	1,600	1,600	1,700	1,700	1,700	1,800	1,800	1,900	1,900	1,900
Supply Projection	1,473	1,539	1,526	1,607	1,600	1,600	1,684	1,681	1,749	1,740	1,725
Cumulative Shortage*	27	62	74	94	101	101	116	119	152	160	175
C161 - Non-Destructive testers an	d inspectors *	rik									
Demand Projection	2,799	2,899	2,899	2,999	3,099	3,199	3,199	3,299	3,399	3,399	3,499
Supply Projection	2,998	3,101	3,098	3,199	3,292	3,391	3,380	3,475	3,569	3,554	3,641
Cumulative Shortage*	0	-2	11	0	6	7	18	24	30	44	58
C163 - Inspectors in public and en	vironmental h	nealth and o	ccupational	health and s	safety						
Demand Projection	5,398	5,598	5,698	5,798	5,998	6,098	6,297	6,397	6,597	6,697	6,797
Supply Projection	5,579	5,766	5,864	5,956	6,138	6,227	6,412	6,491	6,672	6,747	6,817
Cumulative Shortage*	119	132	133	141	159	171	185	207	226	250	280
C164 - Construction inspectors **											
Demand Projection	1,599	1,599	1,599	1,699	1,699	1,799	1,799	1,799	1,899	1,899	1,899
Supply Projection	1,595	1,592	1,589	1,679	1,667	1,754	1,744	1,729	1,809	1,794	1,777
Cumulative Shortage*	4	7	10	20	33	45	55	70	90	105	122
C171 - Air pilots, flight engineers a	and flying inst	ructors **									
Demand Projection	2,300	2,300	2,400	2,400	2,400	2,500	2,500	2,600	2,600	2,700	2,700
Supply Projection	2,282	2,282	2,381	2,381	2,362	2,461	2,460	2,554	2,548	2,638	2,626
Cumulative Shortage*	118	118	119	119	138	139	140	146	152	162	174

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
C181 - Computer network technic	ians										
Demand Projection	4,800	4,900	5,000	5,100	5,300	5,400	5,500	5,700	5,800	5,900	6,000
Supply Projection	5,109	5,210	5,229	5,216	5,323	5,378	5,434	5,534	5,518	5,439	5,354
Cumulative Shortage*	-9	-10	71	184	277	322	366	466	582	761	946
C182 - User support technicians											
Demand Projection	5,000	5,200	5,300	5,400	5,600	5,700	5,900	6,000	6,200	6,300	6,500
Supply Projection	5,102	5,249	5,342	5,430	5,620	5,716	5,913	5,990	6,177	6,260	6,416
Cumulative Shortage*	-2	51	58	70	80	84	87	110	123	140	184
D011 - Specialist physicians **											
Demand Projection	1,900	1,900	1,900	2,000	2,000	2,100	2,200	2,200	2,300	2,300	2,400
Supply Projection	1,889	1,889	1,887	1,943	1,938	1,990	2,002	1,967	1,973	1,921	1,881
Cumulative Shortage*	11	11	13	57	62	110	198	233	327	379	519
D012 - General practitioners and f	amily physici	ans **									
Demand Projection	5,100	5,000	5,100	5,200	5,400	5,500	5,700	5,800	6,000	6,100	6,200
Supply Projection	5,072	4,973	5,031	5,104	5,196	5,264	5,345	5,305	5,372	5,282	5,222
Cumulative Shortage*	28	27	69	96	204	236	355	495	628	818	978
D013 - Dentists **											
Demand Projection	1,500	1,500	1,500	1,600	1,600	1,700	1,700	1,700	1,800	1,800	1,900
Supply Projection	1,591	1,591	1,578	1,643	1,640	1,704	1,697	1,652	1,686	1,627	1,642
Cumulative Shortage*	9	9	22	57	60	96	103	148	214	273	358
D014 - Veterinarians **								<del></del>			
Demand Projection	2,300	2,400	2,400	2,500	2,500	2.600	2,600	2,700	2,800	2,800	2,900
Supply Projection	2,248	2,346	2,344	2,429	2,422	2,505	2,493	2,565	2,635	2,617	2,673
Cumulative Shortage*	52	54	56	71	78	95	107	135	165	183	227
D031 - Pharmacists **											
Demand Projection	1,699	1,799	1,799	1,799	1,898	1,998	1,998	2,098	2,098	2,198	2,198
Supply Projection	1,701	1,801	1,800	1,799	1,898	1,997	1,993	2,037	1,977	1,998	1,922
Cumulative Shortage*	-3	-3	-1	-1	0	1	6	62	121	200	276
D042 - Physiotherapists **		1.00									
Demand Projection	4,102	4.002	4,102	4,202	4,302	4,402	4,602	4,703	4,803	4,903	5,003
Supply Projection	4,114	4,006	4,096	4,185	4,270	4,352	4,510	4,570	4,535	4,527	4,450
Cumulative Shortage*	-12	-4	7	17	32	50	92	133	267	376	552
D043 - Occupational therapists **											
Demand Projection	1,601	1,601	1,601	1,701	1,701	1,801	1,801	1,901	1,901	2,001	2,001
Supply Projection	1,605	1,599	1,596	1,692	1,689	1,764	1,759	1,819	1,795	1,783	1,745
Cumulative Shortage*	-5	2	5	9	12	37	42	82	106	218	256

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

 $<sup>^{**}</sup>$  Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix D

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
D111 - Head nurses and supervis	ors **										
Demand Projection	400	400	400	400	400	400	400	500	500	500	500
Supply Projection	432	429	427	423	419	415	412	501	500	498	496
Cumulative Shortage*	68	71	73	77	81	85	88	99	100	102	104
D112 - Registered nurses					•						
Demand Projection	36,102	35,902	36,502	37,302	38,302	39,502	40,602	41,602	42,502	43,402	44,402
Supply Projection	36,364	36,163	36,498	37,109	37,894	38,613	39,129	39,482	39,663	39,802	39,965
Cumulative Shortage*	-262	-261	4	193	408	890	1,473	2,120	2,839	3,600	4,437
D211 - Medical laboratory techno	logists and pa	thologists'	assistants **	1							
Demand Projection	1,600	1,600	1,600	1,700	1,700	1,800	1,800	1,900	1,900	2,000	2,000
Supply Projection	1,589	1,588	1,583	1,668	1,663	1,733	1.725	1.808	1.795	1.854	1,820
Cumulative Shortage*	11	12	18	32	38	67	75	92	106	147	180
D212 - Medical laboratory technic	ians **									3000	
Demand Projection	4,901	4,801	4,901	5,001	5,201	5,301	5,501	5,601	5,701	5,901	6,001
Supply Projection	4,848	4,724	4,815	4,898	5,087	5,163	5,341	5,427	5,507	5,662	5,722
Cumulative Shortage*	53	76	86	103	114	138	160	174	194	239	279
D215 - Medical radiation technolo	gists **										
Demand Projection	1,500	1,500	1,500	1,600	1,600	1,700	1,700	1,800	1,800	1,800	1,900
Supply Projection	1,490	1,489	1,487	1,580	1,578	1,669	1,664	1,759	1,753	1,741	1,819
Cumulative Shortage*	10	11	13	20	22	31	36	42	47	59	81
D223 - Dental technologists, technologists	nicians and la	boratory bei	nch workers	wa							
Demand Projection	1,499	1,499	1,599	1,599	1,699	1.699	1,699	1,799	1,799	1,899	1,899
Supply Projection	1,588	1,577	1,678	1,678	1,771	1.769	1.764	1.840	1,809	1,859	1,852
Cumulative Shortage*	11	23	21	21	28	30	35	59	90	140	147
D233 - Licensed practical nurses										and the last of th	
Demand Projection	7,799	7,799	7,899	8,099	8,299	8,499	8.799	8,999	9,199	9.399	9,599
Supply Projection	7,891	7,860	7,946	8,118	8,255	8,456	8,736	8,861	8,942	8,953	9,003
Cumulative Shortage*	8	39	53	81	144	143	163	238	356	546	695
D234 - Ambulance attendants and	other parame	dical occup	ations **								
Demand Projection	3,999	3,999	3,999	4,099	4,199	4,399	4,499	4,599	4.699	4.799	4,899
Supply Projection	4,080	4,065	4,059	4,146	4,243	4,446	4,546	4,614	4,700	4,784	4,866
Cumulative Shortage*	19	35	40	54	56	53	53	85	99	115	133
D235 - Other technical occupation	s in therapy a	nd assessm	ent **								- 100
Demand Projection	1,800	1,900	1,900	2,000	2,000	2,100	2,100	2.200	2,300	2.300	2,400
Supply Projection	1,898	1,996	1,993	2,077	2,076	2.180	2,180	2,249	2,292	2,285	2,324
Cumulative Shonage*	2	4	7	23	24	20	20	51	108	115	175

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix D

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
D311 - Dental assistants **											
Demand Projection	3,000	3,000	3,100	3,100	3,200	3,300	3,400	3,500	3,600	3,700	3,700
Supply Projection	3,181	3,165	3,214	3,210	3,284	3,333	3,411	3,481	3,538	3,599	3,593
Cumulative Shortage*	19	35	86	90	116	167	189	219	262	301	307
D312 - Nurse aides, orderlies and	patient servi	ce associate	S								
Demand Projection	21,400	21,300	21,600	22,100	22,700	23,400	24,100	24,600	25,200	25,800	26,300
Supply Projection	21,918	21,794	21,974	22,338	22,815	23,292	23,883	24,265	24,725	25,136	25,432
Cumulative Shortage*	82	106	226	362	485	708	817	935	1,075	1,264	1,468
D313 - Other assisting occupation	ns in support	of health se	rvices								
Demand Projection	9,200	9,400	9,600	9,900	10,200	10,500	10,800	11,000	11,300	11,600	11,900
Supply Projection	9,244	9,388	9,514	9,720	9,978	10,237	10,508	10,673	10,927	11,165	11,353
Cumulative Shortage*	56	112	186	280	322	363	392	427	473	535	647
E012 - Lawyers and Quebec notar	ries **										
Demand Projection	6,900	7,100	7,200	7,400	7,500	7,700	7,900	8,000	8,200	8,400	8,600
Supply Projection	6,993	7,193	7,293	7,492	7,591	7,792	7,990	8,081	8,270	8,452	8,627
Cumulative Shortage*	7	7	7	8	9	8	10	19	30	48	73
E021 - Psychologists **											
Demand Projection	2,101	2,101	2,201	2,201	2,301	2,401	2,401	2,501	2,601	2,601	2,701
Supply Projection	2,095	2,095	2,195	2,195	2,290	2,386	2,385	2,483	2,581	2,575	2,672
Cumulative Shortage*	5	5	6	6	11	15	15	17	20	25	29
E022 - Social workers **											
Demand Projection	4,401	4,501	4,601	4,701	4,901	5,001	5,101	5,201	5,402	5,502	5,602
Supply Projection	4,589	4,694	4,798	4,902	5,100	5,198	5,299	5,400	5,603	5,697	5,794
Cumulative Shortage*	12	7	3	0	1	4	2	1	-2	4	7
E023 - Family, marriage and other	related coun	sellors **									
Demand Projection	3,301	3,301	3,401	3,501	3,601	3,701	3,801	3,901	4,001	4,101	4,101
Supply Projection	3,392	3,393	3,495	3,597	3,692	3,790	3,891	3,991	4,090	4,185	4,180
Cumulative Shortage*	9	8	6	4	9	11	10	10	11	16	21
E024 - Ministers of religion **											
Demand Projection	3,901	4,001	4,101	4,201	4,401	4,501	4,701	4,801	4,901	5,001	5,201
Supply Projection	3,865	3,964	4,062	4,160	4,316	4,386	4,566	4,651	4,736	4,812	4,981
Cumulative Shortage*	36	37	39	41	86	115	136	151	166	189	221
E031 - Natural and applied science	e policy resea	rchers, con	sultants and	program of	ficers						
Demand Projection	5,800	6,000	6,100	6,200	6,300	6,500	6,600	6,800	7,000	7,100	7,300
Supply Projection	5,870	6,072	6,171	6,270	6,369	6,566	6,662	6,856	7,047	7,141	7,332
Cumulative Shortage*	30	28	29	30	31	34	38	44	53	59	68

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix D

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
E032 - Economists and economic	policy resea	rchers and a	nalysts **								
Demand Projection	1,600	1,700	1,700	1,800	1,800	1,900	1,900	1,900	2,000	2,000	2,100
Supply Projection	1,591	1,690	1,690	1,788	1,788	1,885	1,884	1,882	1,978	1,976	2,071
Cumulative Shortage*	9	10	10	12	12	15	16	18	22	24	29
E033 - Business development off	icers and mai	keting resea	rchers and	consultants	99						
Demand Projection	3,000	3,100	3,200	3,200	3,300	3,400	3,500	3,600	3,600	3,700	3,800
Supply Projection	2,983	3,082	3,181	3,180	3,275	3,369	3,463	3,554	3,551	3,637	3,721
Cumulative Shortage*	17	18	19	20	25	31	37	46	49	63	79
E034 - Social policy researchers,	consultants a	nd program	officers **								
Demand Projection	3,200	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,800	3,900	4,000
Supply Projection	3,182	3,182	3,280	3,378	3,475	3,572	3,668	3,762	3,758	3,852	3,945
Cumulative Shortage*	18	18	20	22	25	28	32	38	42	48	55
E035 - Education policy research	ers, consultar	nts and prog	ram officers	98							
Demand Projection	3,300	3,500	3,600	3,700	3,800	3,900	4,000	4,100	4,200	4,300	4,300
Supply Projection	3,487	3,698	3,803	3,906	4,010	4,112	4,214	4,315	4,413	4,513	4,507
Cumulative Shortage*	13	2	-3	-6	-10	-12	-14	-15	-13	-13	-7
E036 - Recreation, sports and fitn	ess program	supervisors	and consult	ants **							
Demand Projection	3,200	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000	4,100
Supply Projection	3,387	3,388	3,492	3,596	3,700	3,802	3,904	4,005	4,105	4,205	4,303
Cumulative Shortage*	13	12	8	4	0	-2	4	-5	-5	-5	-3
E039 - Health policy researchers,	consultants a	nd program	officers **								
Demand Projection	2,300	2,400	2,400	2,500	2,600	2,600	2,700	2,700	2,800	2,900	2,900
Supply Projection	2,287	2,386	2,386	2,483	2,579	2,578	2,672	2,670	2,762	2,850	2,848
Cumulative Shortage*	13	14	14	17	21	22	28	30	38	50	52
E111 - University professors **											
Demand Projection	5,799	6,099	6,299	6,499	6,699	6,899	7,099	7,299	7,399	7,599	7,699
Supply Projection	5,797	6,095	6,294	6,492	6,691	6,888	7,086	7,284	7,381	7,578	7,675
Cumulative Shortage*	2	4	5	7	9	11	13	15	18	21	24
E112 - Post-Secondary teaching a	ind research a	assistants									
Demand Projection	10,399	10,899	11,299	11,698	12,098	12,498	12,898	13,098	13,398	13,598	13,798
Supply Projection	10,377	10,851	11,233	11,614	11,995	12,372	12,747	12,920	13,189	13,356	13,522
Cumulative Shortage*	22	47	65	85	103	126	152	179	209	242	276
E121 - College and other vocation	al instructors										
Demand Projection	11,202	11,702	12,002	12,402	12,802	13,203	13,603	13,903	14,203	14,403	14,703
Supply Projection	11,265	11,754	12,040	12,427	12,810	13,192	13,574	13,856	14,135	14,313	14,588
Cumulative Shortage*	37	49	62	76	93	110	128	147	168	190	215

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative supply Surplus is negative supply Surplus if negative supply Surplus is negative supply Surplus in Surplus is negative supply Surplus in Surplus in Surplus is negative supply Surplus in Sur

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
E131 - Secondary school teacher	's **										
Demand Projection	16,200	17,000	17,500	18,200	13,800	19,400	20,000	20,400	20,800	21,200	21,600
Supply Projection	16,777	17,586	18,030	18,670	19,228	19,825	20,358	20,685	21,001	21,308	21,601
Cumulative Shortage*	23	14	70	130	172	175	242	315	399	492	599
E132 - Elementary school and kir	ndergarten tea	chers									
Demand Projection	25,100	26,400	27,100	28,200	29,100	30,100	31,000	31,600	32,200	32,800	33,400
Supply Projection	25,715	26,964	27,656	28,651	29,521	30,451	31,284	31,801	32,302	32,788	33,254
Cumulative Shortage*	-15	36	44	149	179	249	316	399	498	612	746
E133 - Educational counsellors **											
Demand Projection	2,400	2,500	2,600	2,700	2,700	2,800	2,900	3,000	3,000	3,100	3,100
Supply Projection	2,504	2,607	2,711	2,813	2,812	2,915	3,017	3,120	3,118	3,219	3,217
Cumulative Shortage*	-4	-7	-11	-13	-12	-15	-17	-20	-18	-19	-17
E211 - Paralegal and related occu	pations								-		
Demand Projection	7,999	8,199	8,399	8,599	8,699	8,999	9,199	9,399	9,599	9,799	9,999
Supply Projection	8,208	8,414	8,607	8,803	8,881	9,166	9,344	9,515	9,688	9,852	10,014
Cumulative Shortage*	-9	-14	-7	-3	18	33	55	84	111	148	185
E212 - Community and social ser	vice workers										
Demand Projection	12,199	12,399	12,699	13,099	13,499	13,899	14,199	14,499	14,799	15,199	15,499
Supply Projection	12,502	12,704	12,993	13,389	13,775	14,139	14,404	14,658	14,919	15,265	15,500
Cumulative Shortage*	-3	-5	5	9	24	60	94	141	180	233	298
E213 - Employment counsellors *	*										
Demand Projection	2,900	2,900	3,000	3,100	3,200	3,200	3,300	3,400	3,500	3,600	3,600
Supply Projection	2,901	2,901	2,996	3,093	3,187	3,176	3,267	3,355	3,444	3,530	3,514
Cumulative Shortage*	-1	-1	3	7	13	24	33	45	56	70	86
E215 - Other instructors **											
Demand Projection	1,300	1,400	1,400	1,500	1,500	1,600	1,600	1,600	1,700	1,700	1,700
Supply Projection	1,290	1,380	1,380	1,470	1,470	1,560	1,560	1,560	1,650	1,650	1,650
Cumulative Shortage*	10	20	20	30	30	40	40	40	50	50	50
E217 - Early childhood educators	and assistant	ts									
Demand Projection	20,798	20,698	20,998	21,498	22,098	22,798	23,398	23,998	24,498	25,098	25,598
Supply Projection	21,515	21,413	21,687	22,178	22,747	23,398	23,948	24,475	24,905	25,414	25,812
Cumulative Shortage*	-17	-15	11	20	51	100	150	223	292	384	486
F024 - Professional occupations i	n public relati	ions and cor	mmunication	IS **							
Demand Projection	5,700	5,800	6,000	6,100	6,300	6,400	6,600	6,800	6,900	7,100	7,200
Supply Projection	5,720	5,817	6,014	6,109	6,299	6,385	6,561	6,725	6,783	6,946	6,983
Cumulative Shortage*	80	83	86	91	101	115	139	175	217	254	317

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
F031 - Producers, directors, chor	eographers ai	nd related or	ccupations								
Demand Projection	1,900	1,901	2,001	2,001	2,101	2,201	2,201	2,301	2,301	2,401	2,401
Supply Projection	1,895	1,889	1,978	1,971	2,056	2,136	2,129	2,208	2,205	2,272	2,261
Cumulative Shortage*	5	11	23	30	44	65	71	93	95	129	140
F033 - Musicians and singers **											
Demand Projection	3,801	4,001	4,101	4,201	4,401	4,501	4,701	4,801	4,901	5,001	5,101
Supply Projection	3,790	3,976	4,063	4,149	4,340	4,407	4,585	4,675	4,723	4,802	4,875
Cumulative Shortage*	11	26	38	52	61	94	116	126	178	199	226
F111 - Library and archive techni	cians and ass	istants **									
Demand Projection	1,700	1,700	1,800	1,800	1,900	1,900	2,000	2,100	2,100	2,100	2,200
Supply Projection	1,712	1,695	1,776	1,757	1,852	1,833	1,918	2,000	1,981	1,960	2,034
Cumulative Shortage*	88	105	124	143	148	167	182	200	219	240	266
F141 - Graphic designers and illu	strators										
Demand Projection	7,297	7,497	7,597	7,797	7,997	8,197	8,397	8,597	8,797	8,897	9,196
Supply Projection	7,573	7,762	7,834	8,013	8,185	8,360	8,536	8,691	8,848	8,885	9,091
Cumulative Shortage*	24	36	63	84	112	137	161	206	249	311	405
F142 - Interior designers **											
Demand Projection	2,399	2,499	2,499	2,599	2,599	2,699	2,799	2,799	2,899	2,899	2,999
Supply Projection	2,387	2,471	2,461	2,550	2,539	2,620	2,706	2,691	2,772	2,752	2,817
Cumulative Shortage*	12	28	38	49	60	79	93	108	127	147	182
F144 - Artisans and craftsperson	S										
Demand Projection	1,000	1,000	1,000	1,100	1,100	1,100	1,200	1,200	1,200	1,200	1,299
Supply Projection	990	989	988	1,078	1,077	1,076	1,166	1,165	1,163	1,162	1,252
Cumulative Shortage*	10	11	11	22	22	23	33	35	37	38	47
F152 - Coaches **											
Demand Projection	600	600	700	700	700	700	700	800	800	800	800
Supply Projection	757	755	856	854	853	850	849	948	945	944	943
Cumulative Shortage*	-12	-10	-11	-9	-8	-5	-4	-3	0	1	2
F154 - Program leaders and instr	uctors in recr	eation, sport	and fitness								
Demand Projection	8,900	9,100	9,300	9,600	9,900	10,300	10,600	10,900	11,100	11,400	11,600
Supply Projection	9,573	9,664	9,735	9,901	10,104	10,333	10,557	10,765	10,849	11,036	11,106
Cumulative Shortage*	27	136	265	399	496	667	743	835	951	1,064	1,194
G011 - Retail trade supervisors											
Demand Projection	19,900	20,500	21,000	21,600	22,300	23,100	23,800	24,500	25,000	25,700	26,500
Supply Projection	20,141	20,718	21,189	21,767	22,450	23,205	23,893	24,566	25,027	25,664	26,405
Cumulative Shortage*	259	282	311	333	350	395	407	434	473	536	595

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

 $<sup>^{**}</sup>$  Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
G012 - Food service supervisors											
Demand Projection	6,300	6,500	6,800	7,100	7,300	7,600	7,800	8,000	8,200	8,400	8,600
Supply Projection	6,455	6,632	6,913	7,194	7,378	7,607	7,787	7,961	8,122	8,277	8,405
Cumulative Shortage*	45	68	87	106	122	193	213	239	278	323	395
G015 - Cleaning supervisors **											
Demand Projection	4,600	4,700	4,800	4,900	5,000	5,200	5,300	5,400	5,500	5,600	5,800
Supply Projection	4,670	4,762	4,856	4,952	5,047	5,222	5,319	5,412	5,504	5,590	5,735
Cumulative Shortage*	30	38	44	48	53	78	81	88	96	110	165
G016 - Other service supervisors	**										
Demand Projection	4,100	4,200	4,400	4,500	4,600	4,700	4,900	5,000	5,100	5,200	5,300
Supply Projection	4,207	4,304	4,499	4,597	4,695	4,788	4,985	5,082	5,175	5,263	5,351
Cumulative Shortage*	93	96	101	103	105	112	115	118	125	137	149
G111 - Sales representatives - Wi	holesale trade	(non-techn	ical)								
Demand Projection	26,202	27,002	27,602	28,302	29,202	30,102	31,002	31,803	32,503	33,303	34,303
Supply Projection	27,303	28,060	28,588	29,213	30,041	30,875	31,692	32,369	32,913	33,547	34,357
Cumulative Shortage*	99	142	214	289	361	427	510	633	790	955	1,146
G121 - Technical sales specialist	s - Wholesale	trade									
Demand Projection	14,500	14,900	15,200	15,600	16,100	16,600	17,000	17,500	17,900	18,300	18,800
Supply Projection	14,886	15,275	15,564	15,928	16,379	16,861	17,241	17,713	18,065	18,405	18,829
Cumulative Shortage*	114	125	136	172	221	239	259	287	335	395	471
G131 - Insurance agents and bro	kers										
Demand Projection	7,499	7,699	7,899	8,099	8,299	8,499	8,699	8,799	8,999	9,199	9,399
Supply Projection	7,594	7,793	7,993	8,195	8,395	8,590	8,790	8,887	9,058	9,239	9,404
Cumulative Shortage*	5	6	6	4	4	9	9	12	41	60	95
G132 - Real estate agents and sa	lespersons										
Demand Projection	8,499	8,799	8,999	9,199	9,499	9,699	9,899	10,099	10,299	10,399	10,599
Supply Projection	8,697	9,000	9,202	9,406	9,710	9,910	10,112	10,309	10,508	10,604	10,801
Cumulative Shortage*	2	0	-3	-7	-11	-11	-13	-10	-9	-5	-2
G133 - Retail and wholesale buye	ers										
Demand Projection	5,199	5,299	5,399	5,599	5,799	5,899	6,099	6,299	6,399	6,599	6,799
Supply Projection	5,101	5,200	5,296	5,484	5,674	5,769	5,956	6,138	6,232	6,413	6,595
Cumulative Shortage*	98	100	104	115	126	130	144	161	168	187	205
G211 - Retail salespersons and s	ales clerks										
Demand Projection	70,898	72,998	74,698	76,698	79,298	81,898	84,198	86,597	88,397	90,697	93,597
Supply Projection	76,318	78,084	79,621	81,346	83,237	85,136	86,970	88,789	89,847	91,328	93,284
Cumulative Shortage*	-20	313	477	752	1,461	2,161	2,628	3,208	3,951	4,769	5,713

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative \*\* Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix D

36,600 39,239 561 5,001 5,609 -8 21,603 22,857 147 6,700 7,015 85	37,600 39,963 837 5,201 5,822 -21 22,404 23,498 306 7,000 7,318 82 4,400 4,731	38,700 40,843 1,057 5,501 6,144 -43 23,404 24,318 486 7,300 7,621 79	40,100 41,910 1,390 5,701 6,358 -57 24,304 25,049 655 7,600 7,920 80	41,500 42,895 1,805 5,901 6,568 -67 25,204 25,749 855 7,900 8,225 75	42,600 43,829 1,971 6,001 6,667 -66 25,804 26,155 1,049 8,100 8,416 84	43,900 44,913 2,187 6,201 6,878 -77 26,504 26,637 1,267 8,300 8,613 87	44,800 45,564 2,436 6,401 7,087 -86 27,104 26,992 1,512 8,500 8,809 91	46,000 46,473 2,727 6,501 7,183 -82 27,704 27,341 1,763 8,700 8,598 102	47,500 47,646 3,054 6,701 7,389 -88 28,505 27,848 2,056 9,000 9,293 107
39,239 561 5,001 5,609 -8 21,603 22,857 147 6,700 7,015 85	39,963 837 5,201 5,822 -21 22,404 23,458 306 7,000 7,318 82	40,843 1,057 5,501 6,144 -43 23,404 24,318 486 7,300 7,621 79	41,910 1,390 5,701 6,358 -57 24,304 25,049 655 7,600 7,920 80	42,895 1,805 5,901 6,568 -67 25,204 25,749 855 7,900 8,225 75	43,829 1,971 6,001 6,667 -66 25,804 26,155 1,049 8,100 8,416	44,913 2,187 6,201 6,878 -77 26,504 26,637 1,267 8,300 8,613	45,564 2,436 6,401 7,087 -86 27,104 26,992 1,512 8,500 8,809	46,473 2,727 6,501 7,183 -82 27,704 27,341 1,763 8,700 8,598	47,646 3,054 6,701 7,389 -88 28,505 27,848 2,056
561 5,001 5,609 -8 21,603 22,857 147 6,700 7,015 85	5,201 5,822 -21 22,404 23,498 306 7,000 7,318 82	1,057 5,501 6,144 -43 23,404 24,318 486 7,300 7,621 79	1,390 5,701 6,358 -57 24,304 25,049 655 7,600 7,920 80	1,805 5,901 6,568 -67 25,204 25,749 855 7,900 8,225 75	1,971 6,001 6,667 -66 25,804 26,155 1,049 8,100 8,416	2,187 6,201 6,878 -77 26,504 26,637 1,267 8,300 8,613	2,436 6,401 7,087 -86 27,104 26,992 1,512 8,500 8,809	2,727 6,501 7,183 -82 27,704 27,341 1,763 8,700 8,598	3,054 6,701 7,389 -88 28,505 27,848 2,056 9,000 9,293
5,001 5,609 -8 21,603 22,857 147 6,700 7,015 85	5,201 5,822 -21 22,404 23,458 306 7,000 7,318 82	5,501 6,144 -43 23,404 24,318 486 7,300 7,621 79	5,701 6,358 -57 24,304 25,049 655 7,600 7,920 80	5,901 6,568 -67 25,204 25,749 855 7,900 8,225 75	6,001 6,667 -66 25,804 26,155 1,049 8,100 8,416	6,201 6,878 -77 26,504 26,637 1,267 8,300 8,613	6,401 7,087 -86 27,104 26,992 1,512 8,500 8,809	6,501 7,183 -82 27,704 27,341 1,763 8,700 8,598	6,701 7,389 -88 28,505 27,848 2,056 9,000 9,293
5,609 -8 21,603 22,857 147 6,700 7,015 85	5,822 -21 22,404 23,458 306 7,000 7,318 82	23,404 24,318 486 7,300 7,621 79	6,358 -57 24,304 25,049 655 7,600 7,920 80	25,204 25,749 855 7,900 8,225 75	6,667 -66 25,804 26,155 1,049 8,100 8,416	6,878 -77 26,504 26,637 1,267 8,300 8,613	7,087 -86 27,104 26,992 1,512 8,500 8,809	7,183 -82 27,704 27,341 1,763 8,700 8,598	7,389 -88 28,505 27,848 2,056 9,000 9,293
5,609 -8 21,603 22,857 147 6,700 7,015 85	5,822 -21 22,404 23,458 306 7,000 7,318 82	23,404 24,318 486 7,300 7,621 79	6,358 -57 24,304 25,049 655 7,600 7,920 80	25,204 25,749 855 7,900 8,225 75	6,667 -66 25,804 26,155 1,049 8,100 8,416	6,878 -77 26,504 26,637 1,267 8,300 8,613	7,087 -86 27,104 26,992 1,512 8,500 8,809	7,183 -82 27,704 27,341 1,763 8,700 8,598	7,389 -88 28,505 27,848 2,056 9,000 9,293
21,603 22,857 147 6,700 7,015 85	-21 22,404 23,498 306 7,000 7,318 82 4,400	23,404 24,318 486 7,300 7,621 79	24,304 25,049 655 7,600 7,920 80	25,204 25,749 855 7,900 8,225 75	25,804 26,155 1,049 8,100 8,416	26,504 26,637 1,267 8,300 8,613	27,104 26,992 1,512 8,500 8,809	27,704 27,341 1,763 8,700 8,598	-88 28,505 27,848 2,056 9,000 9,293
21,603 22,857 147 6,700 7,015 85	22,404 23,458 306 7,000 7,318 82	23,404 24,318 486 7,300 7,621 79	24,304 25,049 655 7,600 7,920 80	25,204 25,749 855 7,900 8,225 75	25,804 26,155 1,049 8,100 8,416	26,504 26,637 1,267 8,300 8,613	27,104 26,992 1,512 8,500 8,809	27,704 27,341 1,763 8,700 8,598	28,505 27,848 2,056 9,000 9,293
22,857 147 6,700 7,015 85	23,468 306 7,000 7,318 82 4,400	24,318 486 7,300 7,621 79	25,049 655 7,600 7,920 80	25,749 855 7,900 8,225 75	26,155 1,049 8,100 8,416	26,637 1,267 8,300 8,613	26,992 1,512 8,500 8,809	27,341 1,763 8,700 8,598	27,848 2,056 9,000 9,293
22,857 147 6,700 7,015 85	23,468 306 7,000 7,318 82 4,400	24,318 486 7,300 7,621 79	25,049 655 7,600 7,920 80	25,749 855 7,900 8,225 75	26,155 1,049 8,100 8,416	26,637 1,267 8,300 8,613	26,992 1,512 8,500 8,809	27,341 1,763 8,700 8,598	27,848 2,056 9,000 9,293
6,700 7,015 85	7,000 7,318 82 4,400	7,300 7,621 79	7,600 7,920 80	7,900 8,225 75	8,100 8,416	8,300 8,613	8,500 8,809	8,700 8,598	9,000 9,293
6,700 7,015 85 4,200	7,000 7,318 82 4,400	7,300 7,621 79 4,600	7,600 7,920 80	7,900 8,225 75	8,100 8,416	8,300 8,613	8,500 8,809	8,700 8,598	9,000 9,293
7,015 85 4,200	7,318 82 4,400	7,621 79 4,600	7,920 80	8,225 75	8,416	8,613	8,809	8,5/98	9,293
7,015 85 4,200	7,318 82 4,400	7,621 79 4,600	7,920 80	8,225 75	8,416	8,613	8,809	8,5/98	9,293
4,200	4,400	79 4,600	80	75	-,				
4,200	4,400	4,600			84	87	91	102	107
			4,700						
			4,700						
4,595	4.731			4,900	5,100	5,200	5,300	5,500	5,600
		4,881	4,976	5,131	5,296	5,389	5,479	5,629	5,709
5	68	119	124	169	204	211	221	271	291
22,600	23,500	24,500	25,500	26,500	27,200	27,900	28,600	29,300	30,000
23,629	24,388	25,216	25,982	26,862	27,477	28,026	28,558	29,116	29,598
71	212	384	618	738	823	974	1,142	1,284	1,502
8,097	8,297	8,497	8,697	8,897	9,196	9,396	9,596	9,796	10,096
8,107	8,306	8,505	8,704	8,902	9,190	9,382	9,559	9,743	10,000
-10	-9	-8	-7	-5	7	15	37	53	97
2,799	2,899	2,999	2,999	3,099	3,199	3,299	3,299	3,399	3,499
2,801	2,899	2,998	2,995	3,094	3,193	3,281	3,277	3,363	3,459
-2	0	1	4	5	6	18	21	36	40
	2,700	2,700	2,800	2,900	2,900	3,000	3,100	3,200	3,200
2.600							3.077	3,170	3,163
2,600	2 699	2 697	-1.00	-,	-1				37
	2,799 2,801 -2	2,799 2,899 2,801 2,899 -2 0 2,600 2,700	2,799 2,899 2,999 2,801 2,899 2,998 -2 0 1	2,799 2,899 2,999 2,999 2,801 2,899 2,998 2,995 -2 0 1 4 2,600 2,700 2,700 2,800	2,799     2,899     2,999     2,999     3,099       2,801     2,899     2,998     2,995     3,094       -2     0     1     4     5       2,600     2,700     2,700     2,800     2,900	2,799     2,899     2,999     3,099     3,199       2,801     2,899     2,998     2,995     3,094     3,193       -2     0     1     4     5     6       2,600     2,700     2,700     2,800     2,900     2,900       2,600     2,699     2,697     2,795     2,892     2,888	2,799     2,899     2,999     2,999     3,099     3,199     3,299       2,801     2,899     2,998     2,995     3,094     3,193     3,281       -2     0     1     4     5     6     18       2,600     2,700     2,700     2,800     2,900     2,900     3,000       2,600     2,699     2,697     2,795     2,892     2,888     2,985	2,799     2,899     2,999     2,999     3,099     3,199     3,299       2,801     2,899     2,998     2,995     3,094     3,193     3,281     3,277       -2     0     1     4     5     6     18     21       2,600     2,700     2,700     2,800     2,900     2,900     3,000     3,100       2,600     2,699     2,697     2,795     2,892     2,888     2,985     3,077	2,799     2,899     2,999     2,999     3,099     3,199     3,299     3,299     3,399       2,801     2,899     2,998     2,995     3,094     3,193     3,281     3,277     3,363       -2     0     1     4     5     6     18     21     36       2,600     2,700     2,700     2,800     2,900     2,900     3,000     3,100     3,200

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

 $<sup>^{\</sup>star\star}$  Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix D

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
G631 - Security guards and relate	ed occupation	ns									
Demand Projection	7,700	7,900	8,100	8,300	8,400	8,600	8,800	9,000	9,200	9,400	9,700
Supply Projection	8,498	8,646	8,774	8,895	8,941	9,086	9,229	9,365	9,492	9,611	9,821
Cumulative Shortage*	602	654	726	805	859	914	971	1,035	1,108	1,189	1,279
G711 - Travel counsellors **											
Demand Projection	2,601	2,701	2,701	2,801	2,801	2,901	3,001	3,001	3,101	3,201	3,301
Supply Projection	2,602	2,687	2,682	2,763	2,756	2,838	2,925	2,920	3,005	3,082	3,151
Cumulative Shortage*	-2	13	18	37	45	63	76	81	96	118	149
G715 - Hotel front desk clerks **											
Demand Projection	4,901	5,001	5,201	5,501	5,701	5,901	6,101	6,301	6,401	6,601	6,701
Supply Projection	5,007	5,105	5,277	5,578	5,778	5,975	6,176	6,369	6,458	6,652	6,741
Cumulative Shortage*	-6	4	25	23	23	26	25	33	43	50	60
G723 - Casino occupations **											
Demand Projection	2,700	2,700	2,800	2,900	3,000	3,100	3,200	3,300	3,400	3,500	3,600
Supply Projection	2,699	2,695	2,795	2,894	2,992	3,082	3,179	3,264	3,356	3,447	3,535
Cumulative Shortage*	1	5	5	6	8	18	21	36	44	53	65
G731 - Operators and attendants	in amusemen	t, recreation	and sport								
Demand Projection	7,200	7,400	7,600	7,800	8,100	8,400	8,600	8,800	9,100	9,300	9,500
Supply Projection	7,708	7,871	8,028	8,190	8,435	8,693	8,877	9,055	9,334	9,506	9,676
Cumulative Shortage*	292	329	372	410	465	507	523	545	566	594	624
G811 - Visiting homemakers, hou	isekeepers an	d related oc	cupations								
Demand Projection	7,499	7,599	7,799	7,999	8,199	8,399	8,599	8,799	8,999	9,199	9,299
Supply Projection	7,911	7,997	8,199	8,406	8,605	8,805	9,000	9,193	9,385	9,566	9,650
Cumulative Shortage*	-11	3	0	-6	-6	-5	0	6	14	33	49
G812 - Elementary and secondar	y school teacl	ner assistant	ts								
Demand Projection	14,199	14,999	15,399	15,999	16,499	17,099	17,599	17,899	18,299	18,599	18,899
Supply Projection	15,251	16,087	16,502	17,083	17,600	18,210	18,718	19,006	19,368	19,630	19,909
Cumulative Shortage*	-52	-88	-103	-84	-101	-111	-119	-108	-69	-31	-10
G814 - Babysitters, nannies and p	parents' helpe	rs									
Demand Projection	8,299	8,499	8,699	8,899	9,199	9,499	9,799	10,099	10,299	10,499	10,799
Supply Projection	8,412	8,604	8,787	8,984	9,241	9,490	9,723	9,944	10,071	10,200	10,391
Cumulative Shortage*	-13	-5	13	16	58	110	176	256	328	400	508
G911 - Hairstylists and barbers											
Demand Projection	10,402	10,602	10,902	11,202	11,602	12,002	12,402	12,802	13,103	13, .33	13,803
Supply Projection	10,462	10,659	10,959	11,260	11,653	12,055	12,454	12,845	13,134	13,406	13,779
Cumulative Shortage*	-60	-57	-57	-58	-51	-53	-51	-42	-31	-3	24

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

 $<sup>^{**}</sup>$  Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix D

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
G922 - Estheticians, electrologis	ts and related	occupation	S **								
Demand Projection	4,798	4,898	4,998	5,098	5,298	5,498	5,698	5,798	5,998	6,098	6,298
Supply Projection	4,898	4,995	5,091	5,187	5,375	5,554	5,740	5,832	1,998	6,082	6,233
Cumulative Shortage*	0	3	8	11	24	44	58	66	100	116	164
G923 - Pet groomers and animal	care workers	90									
Demand Projection	4,698	4,898	4,998	5,098	5,298	5,398	5,598	5,798	5,898	6,098	6,198
Supply Projection	4,881	5,084	5,186	5,285	5,492	5,593	5,796	5,978	6,0.'8	6,254	6,353
Cumulative Shortage*	17	15	13	13	7	5	2	20	2)	43	45
G924 - Other personal service oc	cupations **										
Demand Projection	1,899	1,899	1,899	1,999	2,099	2,099	2,199	2,299	2,299	2,399	2,399
Supply Projection	1,897	1,895	1,894	1,993	2,092	2,091	2,189	2,287	2,286	2,383	2,382
Cumulative Shortage*	2	4	5	7	8	8	11	13	13	16	17
G931 - Light duty cleaners											
Demand Projection	22,400	23,000	23,600	24,200	24,900	25,600	26,200	26,900	27,500	28,000	28,700
Supply Projection	23,694	24,291	24,756	25,335	25,980	26,664	27,278	27,991	28,599	29,102	29,811
Cumulative Shortage*	406	409	544	565	620	636	622	609	601	598	589
G932 - Specialized cleaners				The set to be be asset to be a set of the se							
Demand Projection	5,700	5,800	6,000	6,100	6,300	6,500	6,600	6,800	6,900	7,100	7,300
Supply Projection	6,311	6,411	6,497	6,586	6,712	6,859	6,962	7,142	7,243	7,396	7,582
Cumulative Shortage*	-11	-11	103	114	188	241	238	258	257	304	318
G933 - Janitors, caretakers and b	uilding super	intendents									
Demand Projection	26,900	27,700	28,400	29,200	29,900	30,800	31,500	32,200	32,900	33,500	34,300
Supply Projection	28,616	29,040	29,229	29,570	29,933	30,369	30,931	31,506	32,015	32,457	33,033
Cumulative Shortage*	-16	360	871	1,330	1,667	2,131	2,269	2,394	2,585	2,743	2,967
G941 - Butchers, meat cutters an	d fishmonger:	s - Retail and	wholesale	0.0							
Demand Projection	2,400	2,500	2,600	2,600	2,700	2,800	2,900	3,000	3,000	3,100	3,200
Supply Projection	2,570	2,673	2,774	2,774	2,874	2,968	3,065	3,161	3,161	3,253	3,342
Cumulative Shortage*	30	27	26	26	26	32	35	39	39	47	58
G942 - Bakers											
Demand Projection	5,400	5,600	5,700	5,900	6,100	6,300	6,400	6,600	6,700	6,900	7,100
Supply Projection	5,496	5,698	5,795	5,992	6,192	6,390	6,486	6,684	6,771	6,967	7,161
Cumulative Shortage*	104	102	105	108	108	110	114	116	129	133	139
G961 - Food counter attendants, I	citchen helper	s and relate	d occupation	ns							
Demand Projection	36,596	37,596	38,996	40,595	42,095	43,795	44,895	45,995	47,095	48,195	49,494
Supply Projection	29,634	40,511	41,840	43,351	44,719	46,312	47,253	48,160	49,037	49,890	50,915
Cumulative Shortage*	-39	84	156	244	377	483	642	835	1,057	1,305	1,579

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

Appendix D

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
G971 - Service station attendants	**										
Demand Projection	1,600	1,700	1,700	1,700	1,800	1,900	1,900	2,000	2,000	2,100	2,200
Supply Projection	1,799	1,906	1,867	1,839	1,904	1,984	1,974	2,053	2,035	2,114	2,180
Cumulative Shortage*	1	-6	33	62	96	116	127	148	165	186	220
G972 - Grocery clerks and store :	shelf stockers										
Demand Projection	18,202	18,702	19,102	19,702	20,402	21,102	21,702	22,302	22,802	23,402	24,202
Supply Projection	20,202	20,432	20,737	21,256	21,836	22,460	23,019	23,567	23,973	24,476	25,150
Cumulative Shortage*	0	270	365	446	566	642	683	735	829	927	1,052
G973 - Other elemental sales occ	upations **										
Demand Projection	3,100	3,200	3,200	3,300	3,400	3,500	3,600	3,700	3,800	3,900	4,000
Supply Projection	3,306	3,402	3,341	3,380	3,402	3,464	3,526	3,579	3,639	3,697	3,722
Cumulative Shortage*	-6	-2	59	120	198	237	274	321	361	403	478
G981 - Dry cleaning and laundry	occupations *	*									
Demand Projection	2,102	2,202	2,302	2,302	2,402	2,502	2,602	2,602	2,702	2,802	2,802
Supply Projection	2,298	2,361	2,461	2,461	2,562	2,664	2,764	2,764	2,865	2,954	2,953
Cumulative Shortage*	103	141	141	141	140	138	138	138	138	148	149
G983 - Other elemental service or	cupations **										
Demand Projection	2,702	2,702	2,802	2,902	3,002	3,102	3,202	3,302	3,403	3,403	3,503
Supply Projection	2,935	2,933	2,997	3,073	3,154	3,235	3,313	3,384	3,457	3,444	3,506
Cumulative Shortage*	67	69	105	129	148	167	190	, 18	246	259	296
H012 - Contractors and supervisor	ors, electrical	trades and to	elecommuni	cations occi	upations **						
Demand Projection	5,300	5,400	5,600	5,700	5,900	6,100	6,100	6,200	6,300	6,300	6,400
Supply Projection	5,363	5,458	5,645	5,732	5,918	6,105	6,090	6,175	6,255	6,237	6,314
Cumulative Shortage*	37	42	55	68	82	95	110	125	145	163	186
H013 - Contractors and superviso	rs, pipefitting	trades **									
Demand Projection	2,800	2,900	3,000	3,100	3,100	3,200	3,300	3,300	3,400	3,400	3,500
Supply Projection	3,100	3,206	3,307	3,409	3,400	3,502	3,601	3,592	3,686	3,674	3,768
Cumulative Shortage*	0	-6	-7	-9	0	-2	-1	8	14	26	32
H014 - Contractors and supervisor	rs, metal forn	ning shaping	and erectin	g trades **							
Demand Projection	2,100	2,100	2,200	2,200	2,300	2,400	2,400	2,500	2,500	2,500	2,600
Supply Projection	2,302	2,299	2,395	2,390	2,492	2,594	2,587	2,688	2,680	2,672	2,767
Cumulative Shortage*	-2	1	5	10	8	6	13	12	20	28	33
H015 - Contractors and superviso	rs, carpentry	trades **									
Demand Projection	3,000	3,000	3,100	3,200	3,300	3,400	3,400	3,500	3,500	3,500	3,600
Supply Projection	2,989	2,986	3,063	3,146	3,228	3,312	3,291	3,365	3,351	3,327	3,395
Cumulative Shortage*	11	14	37	54	72	88	109	135	149	173	205

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative Supply Su

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<b>Occupational Projections</b>	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
H016 - Contractors and supervisor	ors, mechanic	trades									
Demand Projection	9,400	9,600	9,900	10,100	10,400	10,700	10,900	11,200	11,400	11,600	11,800
Supply Projection	9,571	9,765	10,043	10,221	10,501	10,780	10,954	11,228	11,390	11,552	11,712
Cumulative Shortage*	29	35	57	79	99	120	146	172	210	248	288
H017 - Contractors and supervisor	ors, heavy cor	struction ed	quipment cre	ews							
Demand Projection	6,900	7,100	7,300	7,500	7,700	7,900	8,000	8,200	8,300	8,300	8,400
Supply Projection	7,083	7,281	7,466	7,653	7,836	8,022	8,103	8,286	8,356	8,329	8,400
Cumulative Shortage*	17	19	34	47	64	78	97	114	144	171	200
H019 - Contractors and supervisor	ors,other cons	struction tra	des, installe	rs, repairers	and service	ers					
Demand Projection	13,700	13,900	14,400	14,900	15,300	15,700	15,800	16,100	16,300	16,300	16,400
Supply Projection	14,285	14,428	14,900	15,382	15,759	16,136	16,195	16,455	16,608	16,560	16,606
Cumulative Shortage*	15	72	100	118	141	164	205	245	292	340	394
H022 - Supervisors, motor transp	ort and other	ground tran	sit operator	S **							
Demand Projection	6,198	6,398	6,598	6,598	6,798	6,998	7,098	7,298	7,398	7,498	7,697
Supply Projection	6,388	6,582	6,773	6,759	6,950	7,142	7,229	7,416	7,499	7,581	7,759
Cumulative Shortage*	10	16	25	39	48	56	69	82	98	116	139
H111 - Plumbers											
Demand Projection	8,600	8,700	9,000	9,300	9,600	9,900	9,900	10,100	10,300	10,200	10,300
Supply Projection	8,884	8,976	9,244	9,533	9,823	10,111	10,105	10,273	10,469	10,355	10,447
Cumulative Shortage*	116	124	156	167	177	189	195	227	231	245	253
H112 - Steamfitters, pipefitters an	nd sprinkler sy	stem install	lers								
Demand Projection	6,700	6,800	7,000	7,200	7,400	7,600	7,800	7,900	8,100	8,100	8,200
Supply Projection	7,424	7,464	7,634	7,818	8,000	8,200	8,357	8,434	8,577	8,511	8,532
Cumulative Shortage*	76	136	166	182	200	200	243	266	323	389	468
H121 - Carpenters											
Demand Projection	18,200	18,500	19,200	19,800	20,400	21,000	21,100	21,500	21,800	21,700	21,900
Supply Projection	19,374	19,551	20,094	20,617	21,153	21,656	21,669	21,953	22,163	21,960	22,024
Cumulative Shortage*	326	449	606	683	747	844	931	1,047	1,137	1,240	1,376
H122 - Cabinetmakers **											
Demand Projection	2,400	2,500	2,500	2,600	2,700	2,700	2,800	2,800	2,900	2,900	2,900
Supply Projection	2,489	2,548	2,546	2,619	2,690	2,690	2,762	2,761	2,824	2,791	2,776
Cumulative Shortage*	11	52	54	81	110	110	138	139	176	209	224
H131 - Bricklayers **											
Demand Projection	1,400	1,400	1,500	1,500	1,600	1,600	1,600	1,700	1,700	1,700	1,700
Supply Projection	1,992	1,991	2,102	2,102	2,227	2,227	2,207	2,312	2,308	2,281	2,276
Cumulative Shortage*	5	6	-5	-5	-30	-31	-11	-16	-11	15	20

<sup>\*</sup> Supply Shortage if positive \*\* Historic Supply Surplus if negative

 $<sup>\</sup>ensuremath{^{**}}$  Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
H132 - Concrete finishers **											
Demand Projection	2,400	2,500	2,600	2,700	2,700	2,801	2,801	2,901	2,901	2,901	2,901
Supply Projection	2,353	2,433	2,519	2,596	2,592	2,671	2,658	2,728	2,717	2,692	2,680
Cumulative Shortage*	148	167	181	204	209	229	243	272	284	308	320
H134 - Plasterers, drywall installe	rs and finishe	ers and lathe	ers								
Demand Projection	7,901	8,001	8,301	8,602	8,802	9,102	9,102	9,302	9,402	9,302	9,402
Supply Projection	8,139	8,221	8,498	8,776	8,954	9,237	9,214	9,384	9,442	9,304	9,361
Cumulative Shortage*	463	480	504	526	548	565	588	618	659	698	740
H141 - Roofers and shinglers **											
Demand Projection	2,000	2,100	2,100	2,200	2,300	2,300	2,300	2,400	2,400	2,400	2,400
Supply Projection	2,051	2,134	2,123	2,184	2,248	2,243	2,236	2,317	2,309	2,290	2,279
Cumulative Shortage*	49	66	77	116	152	157	164	182	191	210	220
H143 - Insulators **											
Demand Projection	1,700	1,700	1,800	1,800	1,900	1,900	2,000	2,000	2,000	2,000	2,000
Supply Projection	2,070	2,065	2,140	2,133	2,199	2,195	2,291	2,287	2,282	2,267	2,257
Cumulative Shortage*	30	35	59	66	101	105	109	113	118	133	142
H144 - Painters and decorators											
Demand Projection	8,399	8,499	8,799	9,099	9,399	9,599	9,699	9,899	9,999	9,999	9,999
Supply Projection	8,713	8,794	9,050	9,306	9,571	9,748	9,816	9,998	10,046	10,025	9,984
Cumulative Shortage*	486	505	549	593	627	651	682	701	753	774	815
H145 - Floor covering installers **									·		
Demand Projection	2,700	2,800	2,900	3,000	3,100	3,200	3,200	3,300	3,300	3,300	3,300
Supply Projection	2,934	3,025	3,104	3,166	3,230	3,318	3,307	3,390	3,378	3,351	3,336
Cumulative Shortage*	66	75	95	133	170	182	192	209	221	248	263
H211 - Electricians (except indust	rial and powe	er system)									
Demand Projection	18,299	18,599	19,199	19,898	20,498	20,998	21,098	21,598	21,798	21,698	21,898
Supply Projection	19,277	19,527	20,082	20,704	21,247	21,714	21,790	22,232	22,372	22,214	22,338
Cumulative Shortage*	422	472	516	594	651	685	709	767	826	884	960
H212 - Industrial electricians **			-								
Demand Projection	4,500	4,700	4,800	4,900	5,000	5,100	5,300	5,400	5,500	5,600	5,600
Supply Projection	4,489	4,652	4,735	4,819	4,901	4,972	5,161	5,229	5,309	5,358	5,336
Cumulative Shortage*	11	47	64	80	99	128	139	170	190	242	263
H214 - Electrical power line and ca	able workers	**									
Demand Projection	1,600	1,600	1,700	1,700	1,800	1,800	1,800	1,800	1,900	1,900	1,900
Supply Projection	1,596	1,585	1,671	1,671	1,758	1,755	1,755	1,744	1,829	1,815	1,797
Cumulative Shortage*	4	15	29	29	42	45	45	56	71	85	103

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative \*\* Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
H216 - Telecommunications insta	llation and re	pair workers	**								
Demand Projection	2,100	2,100	2,200	2,200	2,300	2,400	2,500	2,500	2,600	2,600	2,700
Supply Projection	2,199	2,192	2,282	2,280	2,364	2,448	2,544	2,542	2,627	2,619	2,693
Cumulative Shortage*	0	8	18	20	36	52	55	58	73	80	106
H221 - Stationary engineers and a	auxiliary equip	oment opera	tors **								
Demand Projection	3,900	4,000	4,100	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900
Supply Projection	3,900	3,999	4,094	4,187	4,277	4,365	4,445	4,522	4,593	4,661	4,726
Cumulative Shortage*	9	1	6	13	23	35	55	78	107	139	174
H222 - Power systems and power	station opera	itors **									
Demand Projection	2,000	2,000	2,100	2,200	2,200	2,200	2,300	2,300	2,400	2,400	2,400
Supply Projection	2,000	1,998	2,098	2,197	2,196	2,195	2,293	2,291	2,389	2,386	2,383
Cumulative Shortage*	0	2	2	3	4	5	7	9	11	14	17
H311 - Machinists and machining	and tooling in	nspectors **									
Demand Projection	4,102	4,202	4,302	4,402	4,502	4,602	4,802	4,902	5,002	5,102	5,102
Supply Projection	4,287	4,387	4,465	4,545	4,631	4,725	4,918	5,008	5,096	5,182	5,161
Cumulative Shortage*	15	14	37	57	71	77	84	94	107	120	141
H321 - Sheet metal workers **											
Demand Projection	2,500	2,600	2,700	2,700	2,800	2,900	2,900	3,000	3,000	3,000	3,100
Supply Projection	2,706	2,812	2,899	2,895	2,992	3,092	3,085	3,167	3,162	3,155	3,234
Cumulative Shortage*	-6	-12	2	5	9	8	15	33	39	45	66
H324 - Ironworkers **											
Demand Projection	3,300	3,300	3,400	3,500	3,600	3,700	3,800	3,900	3,900	3,900	4,000
Supply Projection	3,617	3,582	3,679	3,770	3,868	3,969	4,059	4,151	4,145	4,138	4,223
Cumulative Shortage*	-16	18	21	30	32	31	41	49	55	62	77
H326 - Welders and related mach	ine operators								-		
Demand Projection	15,601	16,001	16,402	16,802	17,302	17,802	18,202	18,602	19,002	19,302	19,702
Supply Projection	17,033	17,385	17,676	17,930	18,277	18,645	18,881	19,112	19,323	19,407	19,610
Cumulative Shortage*	-32	16	126	271	425	557	721	889	1,079	1,295	1,492
H411 - Construction millwrights a	ind industrial	mechanics	except texti	le)							
Demand Projection	9,500	9,700	10,000	10,200	10,500	10,700	11,000	11,200	11,500	11,600	11,800
Supply Projection	1.,158	10,362	10,634	10,830	11,146	11,322	11,632	11,824	12,098	12,191	12,382
Cumulative Shortage*	342	338	366	370	354	378	368	376	402	409	418
H412 - Heavy-duty equipment me	chanics										
Demand Projection	11,800	12,100	12,400	12,700	13,100	13,400	13,800	14,100	14,400	14,700	15,000
Supply Projection	12,115	12,383	12,636	12,907	13,266	13,523	13.811	14,029	14,259	14,437	14,625
Cumulative Shortage*	85	117	164	193	234	277	389	471	540	663	775

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

 $<sup>^{**}</sup>$  Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
H413 - Refrigeration and air cond	itioning mech	anics **									
Demand Projection	2,100	2,100	2,200	2,300	2,300	2,400	2,400	2,500	2,500	2,500	2,600
Supply Projection	2,188	2,186	2,260	2,354	2,354	2,436	2,435	2,511	2,504	2,502	2,576
Cumulative Shortage*	12	14	40	46	46	64	65	89	96	98	124
H421 - Automotive service techni	cians, truck a	nd bus mecl	hanics and r	nechanical r	epairers						
Demand Projection	14,702	15,102	15,502	15,902	16,402	16,902	17,402	17,902	18,302	18,702	19,202
Supply Projection	15,067	15,462	15,814	16,161	16,605	17,046	17,479	17,902	18,217	18,529	18,930
Cumulative Shortage*	134	140	187	240	297	356	422	500	584	673	772
H422 - Motor vehicle body repaire	ers **										
Demand Projection	6,101	6,201	6,401	6,601	6,801	7,001	7,201	7,401	7,601	7,801	8,001
Supply Projection	6,359	6,464	6,667	6,869	7,071	7,274	7,475	7,676	7,875	8,075	8,274
Cumulative Shortage*	41	37	34	32	29	27	25	25	25	26	27
H431 - Oil and solid fuel heating r	mechanics **										
Demand Projection	299	299	299	299	299	299	299	299	299	299	299
Supply Projection	327	314	314	314	314	309	309	309	309	308	308
Cumulative Shortage*	6	18	18	18	19	23	23	23	24	25	25
H434 - Motorcycle and other relat	ed mechanics										
Demand Projection	499	499	499	599	599	599	599	599	599	699	699
Supply Projection	544	524	524	627	626	617	618	617	617	709	709
Cumulative Shortage*	8	28	28	25	26	35	34	34	35	42	42
H512 - Tailors, dressmakers, furri	ers and millin	ers **									
Demand Projection	2,903	3,003	3,003	3,103	3,203	3,303	3,403	3,504	3,504	3,604	3,704
Supply Projection	3,045	3,136	3,120	3,214	3,311	3,406	3,499	3,592	3,581	3,668	3,754
Cumulative Shortage*	57	68	83	90	92	97	104	112	123	136	150
H521 - Printing press operators **											
Demand Projection	2,502	2,502	2,602	2,702	2,702	2,802	2,902	2,902	3,002	3,002	3,102
Supply Projection	2,669	2,659	2,730	2,799	2,784	2,865	2,942	2,913	3,000	2,963	3,022
Cumulative Shortage*	33	43	72	103	118	137	160	189	202	239	280
H523 - Other trades and related o	ccupations **										
Demand Projection	1,101	1,201	1,201	1,201	1,301	1,301	1,301	1,301	1,401	1,401	1,401
Supply Projection	1,198	1,278	1,276	1,274	1,353	1,352	1,351	1,348	1,428	1,425	1,424
Cumulative Shortage*	0	21	23	25	46	47	48	50	70	73	75
H531 - Residential and commercia	al installers a	nd servicers									
Demand Projection	5,700	5,800	6,000	6,200	6,400	6,500	6,600	6,700	6,800	6,800	6,900
Supply Projection	5,967	6,052	6,238	6,428	6,620	6,707	6,799	6,887	6,970	6,951	7,033
Cumulative Shortage*	33	48	62	72	80	93	101	113	130	149	167

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative Supply Supply

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
H533 - Automotive mechanical in	stallers and s	ervicers									
Demand Projection	2,700	2,800	2,900	3,600	3,100	3,200	3,300	3,400	3,400	3,500	3,600
Supply Projection	2,876	2,973	3,067	3,151	3,247	3,344	3,427	3,519	3,507	3,587	3,665
Cumulative Shortage*	24	27	33	49	53	56	73	81	93	113	135
H535 - Other repairers and service	ers **										
Demand Projection	1,100	1,100	1,200	1,200	1,200	1,300	1,300	1,300	1,400	1,400	1,400
Supply Projection	1,120	1,118	1,211	1,211	1,209	1,300	1,298	1,297	1,386	1,382	1,381
Cumulative Shortage*	26	28	35	35	37	46	48	49	60	64	65
H611 - Heavy equipment operator	rs (except cra	ne)									
Demand Projection	14,600	14,900	15,400	15,800	16,300	16,700	16,900	17,300	17,600	17,600	17,900
Supply Projection	16,251	16,454	16,809	17,091	17,438	17,679	17,702	17,920	18,027	17,818	17,910
Cumulative Shortage*	449	546	691	809	962	1,121	1,298	1,480	1,673	1,882	2,090
H612 - Public works maintenance	equipment o	perators **									
Demand Projection	3,500	3,600	3,700	3,800	3,800	3,900	4,000	4,100	4,200	4,200	4,300
Supply Projection	3,524	3,566	3,659	3,752	3,748	3,840	3,931	4,022	4,112	4,105	4,190
Cumulative Shortage*	176	234	241	248	252	260	269	278	288	295	310
H621 - Crane operators **											
Demand Projection	2,696	2,796	2,896	2,896	2,996	3,096	3,096	3,196	3,295	3,295	3,295
Supply Projection	2,800	2,894	3,000	2,992	3,085	3,178	3,170	3,262	3,352	3,340	3,327
Cumulative Shortage*	97	102	96	104	110	117	125	134	144	155	168
H711 - Truck drivers											
Demand Projection	41,799	42,799	43,799	44,299	45,399	46,499	47,498	48,498	49,398	50,198	51,098
Supply Projection	44,660	45,427	46,117	46,406	47,288	48,264	49,073	49,937	50,564	51,187	51,763
Cumulative Shortage*	439	672	982	1,192	1,411	1,534	1,725	1,861	2,134	2,311	2,635
H712 - Bus drivers, subway opera	itors and other	r transit ope	erators								
Demand Projection	10,600	10,900	11,200	11,300	11,600	11,900	12,100	12,400	12,600	12,800	13,100
Supply Projection	10,955	11,248	11,537	11,615	11,909	12,208	12,396	12,693	12,884	13,069	13,356
Cumulative Shortage*	245	252	262	285	291	292	304	307	315	331	343
H713 - Taxi and limousine drivers	and chauffer	ırs									
Demand Projection	6,100	6,300	6,400	6,500	6,600	6,800	6,900	7,100	7,200	7,400	7,500
Supply Projection	6,086	6,208	6,297	6,349	6,440	6,588	6,677	6,809	6,897	7,028	7,114
Cumulative Shortage*	114	192	203	251	259	312	323	391	403	472	486
H714 - Delivery and courier service	e drivers										
Demand Projection	5,900	6,100	6,200	6,400	6,500	6,700	6,900	7,100	7,200	7,400	7,500
Supply Projection	6,231	6,353	6,447	6,600	6,696	6,850	7,009	7,151	7.244	7,381	7,473
Cumulative Shortage*	69	147	152	200	204	249	290	349	356	419	427

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

 $<sup>^{**}</sup>$  Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
H721 - Railway and yard locomol	ive engineer:	***									
Demand Projection	401	401	401	401	401	401	401	401	401	501	501
Supply Projection	437	432	428	424	421	418	418	418	417	499	498
Cumulative Shortage*	8	13	16	21	24	27	27	27	27	46	47
H732 - Railway track maintenance	e workers **										
Demand Projection	200	200	200	200	200	300	300	300	300	300	300
Supply Projection	205	203	203	195	195	296	296	296	296	296	287
Cumulative Shortage*	-5	-3	-3	5	5	3	3	4	4	4	13
H737 - Air transport ramp attenda	ints **										-
Demand Projection	1,999	2,099	2,099	2,199	2,199	2,299	2,299	2,399	2,399	2,399	2,499
Supply Projection	2,156	2,177	2,179	2,255	2,254	2,349	2,349	2,454	2,453	2,453	2,536
Cumulative Shortage*	-57	22	20	44	45	49	50	45	45	45	63
H812 - Material handlers											
Demand Projection	22,998	23,598	24,198	24,698	25,398	26,098	26,798	27,397	27,897	28,497	29,197
Supply Projection	24,106	24,615	25,157	25,568	26,200	26,814	27,428	27,931	28,327	28,813	29,384
Cumulative Shortage*	192	283	341	430	498	583	669	766	870	984	1.113
H821 - Construction trades helper	rs and labour	ers									
Demand Projection	22,498	22,898	23,698	24,398	25,198	25,798	25.998	26,498	26,898	26,798	27,098
Supply Projection	24,955	25,137	25,766	26,316	26,911	27,369	27,393	27,756	28,014	27,769	27.904
Cumulative Shortage*	1,443	1,661	1,832	1,982	2,187	2,329	2,505	2,642	2,784	2,928	3,094
H822 - Other trades helpers and la	abourers **	*****									
Demand Projection	3,300	3,400	3,500	3,600	3,700	3,800	3,800	3.900	4,000	4.100	4,200
Supply Projection	3,481	3,529	3,625	3,724	3,819	3,907	3,901	3,976	4,039	4,080	4,125
Cumulative Shortage*	518	571	575	576	581	593	599	623	661	720	774
H831 - Public works and maintena	nce labourer	s **									
Demand Projection	2,502	2,502	2,602	2,702	2,702	2,802	2,902	2.902	3.002	3.002	3,102
Supply Projection	2,655	2,637	2,726	2,814	2,794	2,869	2,953	2,931	3.011	2.987	3,063
Cumulative Shortage*	47	65	76	87	108	133	149	171	191	215	239
011 - Farmers and farm managers											
Demand Projection	33,700	33,800	33,800	33,700	33,700	33,600	33,500	33,400	33,300	33,200	33,100
Supply Projection	33,708	33,785	33,762	33,631	33,631	33,507	33,369	33,225	33,056	32,882	32,670
Cumulative Shortage*	-8	15	38	69	69	93	131	175	244	318	430
015 - Landscaping and grounds n	naintenance o	ontractors a	ind manager	S ***							50
Demand Projection	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200
Supply Projection	4,516	4,618	4,723	4,829	4,937	5,041	5,147	5,249	5,354	5,449	5,552
Cumulative Shortage*	-16	-18	-23	-29	-37	-41	-47	-49	-54	-49	-52

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33,3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
1016 - Supe visors, landscape an	d horticulture	00									
Demand Frojection	1,900	1,900	2,000	2,000	2,000	2,100	2,100	2,200	2,200	2,300	2,300
Supply Projection	2,050	2,048	2,144	2,143	2,143	2,235	2,235	2,327	2,326	2,422	2,420
Cumulative Shortage*	150	152	156	157	157	165	165	173	174	178	180
1021 - General farm workers											
Demand Projection	6,898	6,898	6,898	6,898	6,898	6,898	6,898	6,798	6,798	6,798	6,798
Supply Projection	7,466	7,447	7,418	7,395	7,369	7,360	7,335	7,202	7,170	7,137	7,099
Cumulative Shortage*	33	52	80	103	129	139	164	197	228	261	299
1022 - Nursery and greenhouse w	orkers **										
Demand Projection	1,400	1,400	1,400	1,400	1,400	1,500	1,500	1,500	1,500	1,500	1,500
Supply Projection	1,398	1,387	1,387	1,386	1,385	1,475	1,474	1,473	1,472	1,471	1,469
Cumulative Shortage*	2	12	13	14	14	25	25	27	28	29	31
I111 - Supervisors, logging and fo	orestry **										
Demand Projection	402	402	402	402	402	402	402	402	402	402	402
Supply Projection	406	406	406	406	406	406	406	406	406	406	406
Cumulative Shortage*	51	51	51	51	51	51	51	51	51	51	51
I121 - Supervisors, mining and qu	uarrying **										
Demand Projection	300	400	400	400	400	400	400	400	400	400	400
Supply Projection	298	370	370	370	370	370	370	369	369	369	369
Cumulative Shortage*	2	30	30	30	30	30	30	30	30	31	31
1122 - Supervisors, oil and gas dr	illing and serv	rice									
Demand Projection	14,398	14,898	15,098	15,398	15,898	16,298	16,698	17,198	17,598	17,898	18,198
Supply Projection	14,467	14,963	15,127	15,388	15,843	16,196	16,545	16,989	17,330	17,566	17,797
Cumulative Shortage*	131	135	171	210	254	302	353	409	467	532	601
l131 - Underground production ar	nd developme	nt miners **									
Demand Projection	300	300	300	300	300	300	300	400	400	400	400
Supply Projection	299	299	298	298	298	297	297	341	341	341	340
Cumulative Shortage*	1	1	2	2	2	3	3	59	59	59	60
l132 - Oil and gas well drillers, ser	vicers, tester	s and related	d workers								
Demand Projection	18,500	19,100	19,400	19,800	20,300	20,900	21,500	22,100	22,600	23,000	23,300
Supply Projection	19,422	19,932	20,152	20,488	20,924	21,452	21,971	22,531	22,914	23,190	23,350
Cumulative Shortage*	78	168	248	312	376	448	529	569	686	810	950
1142 - Oil and gas well drilling wor	kers and serv	rices operato	ors								
Demand Projection	6,598	6,798	6,998	7,098	7,298	7,498	7,698	7,898	8,098	8,198	8,397
Supply Projection	7,223	7,377	7,528	7,571	7,721	7,864	8,009	8,149	8,284	8,313	8,438
Cumulative Shortage*	75	121	170	227	277	333	389	449	513	585	660

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative

<sup>\*\*</sup> Historical data has a coefficient of variation >16.5% and <33,3% and should be used with caution

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
1212 - Landscaping and grounds r	maintenance l	abourers									
Demand Projection	8,700	9,000	9,200	9,400	9,600	9,300	10,100	10,300	10,500	10,700	11,000
Supply Projection	9,944	10,099	10,158	10,279	10,451	10,564	10,805	10,974	11,070	11,164	11,380
Cumulative Shortage*	156	301	442	521	549	636	695	726	830	936	1,020
1215 - Oil and gas drilling, servicir	ng and related	labourers									
Demand Projection	5,500	5,700	5,800	5,900	6,100	6,200	6,400	6,600	6,700	6,800	7,000
Supply Projection	6,191	6,265	6,283	6,340	6,427	6,478	6,607	6,691	6,730	6,767	6,878
Cumulative Shortage*	9	135	217	260	373	422	493	609	670	733	822
J012 - Supervisors, petroleum, ga	s and chemic	al processir	ng and utiliti	es **							
Demand Projection	3,501	3,601	3,701	3,801	3,901	4,001	4,001	4,101	4,201	4,301	4,401
Supply Projection	3,472	3,564	3,658	3,744	3,829	3,917	3,907	3,981	4,061	4,143	4,203
Cumulative Shortage*	29	37	43	57	72	84	94	120	140	158	198
J013 - Supervisors, food, beverag	e and tobacco	o processing	g **								
Demand Projection	1,901	2,001	2,101	2,101	2,101	2,201	2,301	2,301	2,301	2,401	2,401
Supply Projection	2,073	2,178	2,275	2,275	2,275	2,365	2,451	2,450	2,445	2,530	2,529
Curnulative Shortage*	28	22	26	26	26	36	50	51	55	71	72
J015 - Supervisors, forest produc	ts processing	**									
Demand Projection	400	400	400	400	400	400	400	400	500	500	500
Supply Projection	397	397	396	396	396	395	394	394	489	488	488
Cumulative Shortage*	3	3	4	4	4	5	6	6	11	12	12
J026 - Supervisors, other mechan	ical and meta	l products n	nanufacturin	g **							
Dernand Projection	3,101	3,201	3,201	3,301	3,401	3,501	3,601	3,601	3,701	3,802	3,802
Supply Projection	3,003	3,127	3,112	3,196	3,280	3,363	3,444	3,470	3,548	3,623	3,593
Cumulative Shortage*	98	74	89	105	121	139	157	132	154	178	208
J112 - Petroleum, gas and chemic	al process op	erators									
Demand Projection	7,704	7,904	8,104	8,204	8,404	8,705	8,905	9,105	9,305	9,505	9,605
Supply Projection	7,631	7,814	8,000	8,081	8,261	8,537	8,711	8,884	9,055	9,224	9,294
Cumulative Shortage*	73	90	104	123	144	167	193	220	250	281	311
J134 - Water and waste plant oper	ators **										
Demand Projection	800	900	900	900	900	900	1,000	1,000	1,000	1,000	1,000
Supply Projection	889	972	967	956	934	917	968	971	929	929	928
Cumulative Shortage*	44	61	66	77	99	116	165	162	204	204	205
J171 - Process control and machin	ne operators,	food and be	verage proc	essing **							
Demand Projection	2,699	2,799	2,799	2,899	2,899	2,999	3,099	3,099	3,199	3,299	3,299
Supply Projection	2,794	2,884	2,868	2,957	2,942	3,028	3,115	3,091	3,173	3,253	3,223
Cumulative Shortage*	5	16	31	43	57	71	84	108	126	146	176

<sup>\*</sup> Supply Shortage if positive Supply Surplus if negative supply Surplus it negative supply Surplus it

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Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
J172 - Industrial butchers and me	at cutters, po	ultry prepare	ers and relat	ed workers	n#						
Demand Projection	4,099	4,199	4,299	4,399	4,499	4,599	4,699	4,799	4,899	4,999	5,099
Supply Projection	4,085	4,159	4,242	4,314	4,398	4,465	4,534	4,603	4,663	4,720	4,778
Cumulative Shortage*	14	40	57	85	101	133	165	196	236	279	320
J194 - Metalworking machine ope	rators **										
Demand Projection	1,500	1,600	1,600	1,700	1,700	1,700	1,800	1,800	1,900	1,900	1,900
Supply Projection	1,582	1,676	1,674	1,747	1,745	1,741	1,834	1,820	1,907	1,905	1,896
Cumulative Shortage*	18	24	26	53	55	59	66	80	93	95	104
J216 - Mechanical assemblers and	d inspectors *	*									
Demand Projection	800	800	800	800	800	901	901	901	901	901	1,001
Supply Projection	1,323	1,332	1,321	1,319	1,309	1,431	1,426	1,418	1,421	1,407	1,515
Cumulative Shortage*	218	209	219	222	231	210	214	222	220	234	226
J222 - Furniture and fixture assen	nblers and ins	pectors **									
Demand Projection	1,900	2,000	2,100	2,100	2,100	2,200	2,300	2,300	2,300	2,400	2,400
Supply Projection	1,878	1,969	2,059	2,039	2,032	2,121	2,191	2,175	2,163	2,231	2,209
Cumulative Shortage*	22	31	41	61	68	79	109	125	137	169	191
J223 - Other wood products asser	mblers and in:	spectors **									
Demand Projection	2,400	2,400	2,500	2,500	2,600	2,700	2,700	2,800	2,800	2,900	2,900
Supply Projection	2,570	2,561	2,656	2,648	2,744	2,839	2,833	2,923	2,905	2,998	2,974
Cumulative Shortage*	30	39	44	52	56	61	67	77	95	102	126
J225 - Plastic products assembler	rs, finishers ar	nd inspector	s **								
Demand Projection	700	700	700	700	700	800	800	800	800	800	800
Supply Projection	803	803	800	798	795	899	897	897	892	889	886
Cumulative Shortage*	10	10	13	15	18	14	16	16	21	24	27
J228 - Other assemblers and insp	ectors **										
Demand Projection	1,100	1,200	1,200	1,200	1,300	1,300	1,300	1,400	1,400	1,400	1,400
Supply Projection	1,260	1,352	1,349	1,345	1,440	1,436	1,434	1,526	1,518	1,512	1,507
Cumulative Shortage*	2	10	13	17	22	26	28	36	44	50	55
J312 - Labourers in metal fabricati	ion **							<del></del>			
Demand Projection	2,000	2,099	2,199	2,199	2,299	2,299	2,399	2,399	2,499	2,499	2,599
Supply Projection	2,312	2,376	2,468	2,450	2,561	2,518	2,609	2,581	2,689	2,644	2,743
Cumulative Shortage*	-113	-76	-68	-50	-62	-19	-9	19	11	55	57
J317 - Labourers in food, beverage	e and tobacco	processing	**								
Demand Projection	3,499	3,599	3,699	3,699	3,799	3,899	3,999	4,099	4,199	4,299	4,399
Supply Projection	3,889	3,958	4,020	3,988	4,016	4,075	4,135	4,233	4,254	4,322	4,369
Cumulative Shortage*	-189	-159	-121	-89	-17	24	64	66	145	177	230

\* Supply Shortage if positive Supply Surplus if negative

\*\* Historical data has a coefficient of variation >16.5% and <33.3% and should be used with caution

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## Results of Alberta's Occupational Demand and Supply for 4-Digit NOC-S Occupations, 2011-2021

Occupational Projections	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
J319 - Other labourers in process	ing, manufact	uring and ut	tilities **								
Demand Projection	1,800	1,800	1,900	1,900	1,900	2,000	2,099	2,099	2,099	2,199	2,199
Supply Projection	1,884	1,854	1,922	1,902	1,863	1,934	2,001	1,979	1,935	1,998	1,961
Cumulative Shortage*	-84	-54	-22	-2	36	65	99	121	164	201	238

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